

## **Annual Report for the City of London Corporation Pension Fund**

Year ended 31 March 2025

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For further copies or for more information please contact: The Chamberlain, City of London Corporation, Guildhall, PO Box 270, London EC2P 2EJ



#### MANAGEMENT AND FINANCIAL PERFORMANCE REPORT

#### For the year ended 31 March 2025

Scheme Registration Number:	PSTR00330366RQ
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Administering Authority: City of London Corporation

Guildhall, P.O. Box 270

London EC2P 2EJ

Scheme Administrator: Pensions Administration Service

**Responsible Officers:** Caroline Al-Beyerty, CPFA LLB (Hons)

Chamberlain of London & Chief Financial Officer

Kate Limna

**Corporate Treasurer** 

**Graham Newman** 

Pensions Manager - Administration

Sarah Port

Group Accountant – Investments and Treasury Management

Amanda Luk

Senior Accountant – Pensions

Actuary: Barnett Waddingham LLP

2 London Wall Place

London, England, EC2Y 5AU

Website: https://www.barnett-waddingham.co.uk/

Pensions Committee:	Member:	Attendance (In person): (4 meetings)
	Timothy Butcher (Chairman)	4/4
	David Sales (Deputy Chairman)	4/4
	Alderman Gregory Jones KC (joined April 2024)	2/4
	Deputy Henry Pollard (resigned February 2025)	2/4
	Deputy Madush Gupta (resigned February 2025)	3/4
	Deputy Christopher Boden	1/4
	Timothy James McNally	2/4
	Clare James (Independent Member)	4/4
Secretary to the Committee: Raquel Pinto		

Local Government Pensions Board (Advisory Board)	Member:	Attendance: (2 Meetings)
	Mark Wheatley (Chairman)	2/2
	Peter Lisley (Deputy Chairman)	2/2
	David Pearson	0/2
	Christina McLellan	2/2
	Paul Wilkinson	2/2
	Alderman Prem Goyal (resigned July 2025)	0/1
Secretary to the Committee: Raquel Pinto	0	

Investment Managers: Artemis Investment Management LIP Cassini House, 57 St James's Street, London SWIA 1LD Website: www.artemisfunds.com Aviva Investors Global Services Limited Aviva Investors Global Services Limited Coller International Partner VIII LP St Helens, 1 Undershaft, London, ECB7 3DQ Website: https://www.avivainvestors.com/en.gb Website: www.collercapital.com C WorldWide Fund Management SA Crestview Partners LLC Dampfaergevej 26 - DK-2100 Copenhagen Website: www.cordfwide.com Website: www.diffunvestors.com Website: www.diffunvestors.com Website: www.diffunvestors.com Website: www.diffunvestors.com Website: www.diffunvestors.com Website: www.diffue D JP Morgan Asset Management Z Bank Street, Canary Wharf, London E14 SJP Website: https://am.jpmorgan.com Website: www.diffue Unided I Train Ltd G Buckingham Gate, London, SWI E GAU Website: www.limidselltrain.com Website: www.exponentpe.com London LGPS CIV Ltd Hth floor, 22 Lavington Street, London, SE1 ONZ Website: www.exponentpe.com London LGPS CIV Ltd Hth floor, 22 Lavington Street, London, SE1 ONZ Website: www.exponentpe.com Natis International Funds (Harris Associates) Nak6 investment Management Limited New Mocrotic Condon CCPS MS AG Website: www.exponentpe.com Natis International Funds (Harris Associates) Natis International Funds (Harris Associates) New Seventh Avenue, 49th Floor, New York NY 10019 Website: www.exponentpe.com Natis International Funds (Harris Associates) New Seventh Avenue, 49th Floor, New York NY 10017-3911 Website: www.ammagr.com New Seventh Avenue, 49th Floor, New York NY 10017-3911 Website: www.ammagr.com New Seventh Avenue, New York NY 10017-3911 Website: www.ammagr.com New Seventh Avenue, New York NY 10017-3911 Website: www.ammagr.com New Seventh Avenue, New York NY 10017-3911 Website: www.yramllp.com Website: www.ammagr.com New Seventh Avenue, New York NY 10017-3911			- 0 - 1 -
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Website: <a href="https://www.indselltrain.com">www.indselltrain.com</a> Website: <a href="https://www.exponentpe.com">www.exponentpe.com</a> London LGPS CIV Ltd  4th floor, 22 Lavington Street, London, SE1 0NZ S25 N Tryon Street - Suite 1900 - Charlotte, NC 28202 Website: <a href="https://www.ind.com">london.civ.org.uk/</a> Website: <a href="https://www.ind.com">frontiergrowth.com</a> M&G Investment Management Limited New Mountain Capital, LLC 10 Fenchurch Avenue, London EC3M 5AG Seventh Avenue, 49th Floor, New York NY 10019 Website: <a href="https://www.mandg.com">www.mandg.com</a> Natixis International Funds (Harris Associates) Aberdeen Capital Partners LLP One Carter Lane, London, EC4V 5ER 1 George Street, Edinburgh EH2 2LL Website: <a href="https://www.im.natixis.com">www.im.natixis.com</a> Website: <a href="https://www.abrdn.com/en-gb">www.abrdn.com/en-gb</a> Veritas Asset Management LLP Warburg Pincus LLC 90 Long Acre, London WC2E 9RA 450 Lexington Avenue, New York NY10017-3911 Website: <a href="https://www.vamillp.com">www.vamillp.com</a> Ruffer LLP Website: <a href="https://www.vamillp.com">www.vamillp.com</a> Website: <a href="https://www.vamillp.com">www.vamillp.com</a> Ruffer LLP So Victoria Street, London SW1E 5JL Sth Floor, Valiant Building, 12 South Parade Website: <a href="https://www.ruffer.co.uk">www.ruffer.co.uk</a> Leeds LS1 5QS		Lindsell Train Ltd	Exponent Private Equity LLP,
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			Website: <u>yfmep.com</u>

**Custodian & Performance Measurement:** BNY 160 Queen Victoria Street London EC4V 4LA www.bny.com **Investment Consultant:** Mercer Ltd 1 Tower Place West, Tower Place London EC2R 5BU www.mercer.com Lloyds Bank **Bankers:** 3rd Floor, 25 Gresham Street, London EC2V 7HN www.lloydsbank.com **Legal Advisor:** Comptroller and City Solicitor City of London Corporation, Guildhall, P.O. Box 270, London EC2P 2EJ **AVC Providers:** The Prudential Assurance Company Limited, 10 Fenchurch Avenue, London, EC3M 5AG www.pru.co.uk/rz/localgov/ Standard Life Assurance Ltd. Standard Life House, 30 Lothian Road, Edinburgh, EH1 2DH www.standardlifepensions.com/lgps **Utmost Life and Pensions** Walton Street, Aylesbury, Buckinghamshire, HP21 7QW

**Independent Auditor:** Grant Thornton UK LLP

30 Finsbury Square, London EC2A 1RR

www.utmost.co.uk/

http://www.grantthornton.co.uk

#### **Financial Performance**

#### Introduction

The Fund account includes details of the contributions receivable by the Scheme and benefits payable. During 2024/25 there was a net outflow from dealings with members of £0.1m (2023/24: net outflow of £5.3m). Net returns on investments amounted to a gain of £37.8m (2023/24: gain of £133.9m) before investment management fees of £7.2m (£7.1m in 2023/24). Investment performance is discussed in the Investment Performance Report on page 56.

The net assets of the Fund as at 31 March 2025 amounted to £1,525.3m (31 March 2024: £1,495.8m). Within this figure, total investment assets were £1,501.9m (31 March 2024: £1,483.6m). Current assets were £25.7m (31 March 2024: £14.0m) whilst current liabilities amounted to £2.5m (31 March 2024: £2.0m). Further details are shown in the Pension Fund Accounts on page 24.

The Fund received contributions totalling £60.3m from employers and members during 2024/25 (2023/24: £53.1m). All contributions were received on time. The Pension Fund Accounts contain further details of the contributions received from employers and members (page 35).

The Pension Fund's financial performance against expectations (excluding profits and losses on the disposal of investments and changes in the value of investments) is shown in the next table. Net income for the year was £4.2m higher than originally expected and this was driven by a higher contributions and transfers payments received during the year than anticipated.

	2024/25	2024/25	2024/25
	Estimate	Actual	Variance
	£m	£m	£m
Income			
<b>Employer Contributions</b>	(40.4)	(44.6)	(4.2)
Employee Contributions	(14.3)	(15.7)	(1.4)
Transfers In	(5.4)	(7.4)	(2.0)
	(60.1)	(67.7)	(7.6)
Expenditure			
Pensions payable	52.3	54.6	2.3
Retirement and death			
benefits	7.6	8.8	1.2
Payments to and on account			
of leavers	2.6	4.3	1.7
Management expenses	8.2	8.2	0.0
	70.7	75.9	5.2
Investment income	(25.1)	(26.9)	(1.8)
Net (Income)/Expenditure	(14.5)	(18.7)	(4.2)

The most recent full triennial valuation into the financial position of the Fund was carried out as at 31 March 2022, in accordance with regulation 77(1) of the Local Government Pension Scheme Regulations 1997. The funding level of the Fund increased from 90% at March 2019 (the previous full triennial valuation) to 98% at March 2022. A summary of the funding position is provided on page 50.

#### **Dealing with Scheme Members analysis**

<b>Contributions Receivable</b>	2021/22	2022/23	2023/24	2024/25
	£m	£m	£m	£m
Employers	(39.3)	(37.2)	(39.2)	(44.6)
Employees	(12.1)	(12.6)	(13.9)	(15.7)
Transfers In	(3.4)	(3.3)	(5.7)	(7.4)
Total Income	(54.8)	(53.1)	(58.8)	(67.7)

Benefits Payable	2021/22	2022/23	2023/24	2024/25
	£m	£m	£m	£m
Pensions	43.1	45.5	50.7	54.6
Lump sum retirement benefits	8.8	7.3	6.0	7.2
Lump sum death benefits	0.9	0.4	1.7	1.6
Individual transfers out	1.8	3.0	5.5	4.1
Refunds to members	0.1	0.2	0.2	0.2
Total Expenditure	54.7	56.4	64.1	67.6

The Key Variances between 2023/24 and 2024/25 were:

- Employer Contributions and Employee Contributions increased by £5.4m and £1.8m respectively, this was largely due to the increase in the number of actives and pay increases during the year.
- Transfers In increased during the year, reflecting a higher number of new starters joining the scheme and scheme members choosing to transfer in benefits.
- Pension paid during the year increased by £3.9m as a result of increased pensioner numbers and increases in the annual pension payments which are linked to CPI.
- Lump Sum retirement benefits increased by £1.2m due to an increase in the number of people retiring during the year.
- Transfers out increased slightly due to members choosing to transfer their benefits to another employer or remove them under the freedom of choice legislation.

#### **Employer and Employee Contribution Rates**

Employer contribution rates are set as part of the triennial valuation, of which the most recent took place on 31 March 2022. Employer contributions need to be set at a level which ensures the Fund has enough money to pay member benefits. Employee contribution rates are based on employee salaries, with rates currently between 5.5% and 12.5% of pensionable pay. The employer and average employee contribution rates for each active employer as a percentage of pensionable pay, for 2024/25, is shown in the table below.

Employer	Employer Contribution Rate	Average Employee Contribution Rate
City of London	21.0%	6.7%
Irish Society	21.0%	6.8%
Museum of London	16.1%	6.6%
City Academy	17.1%	6.2%
London CIV	15.0%	8.2%
Veolia	21.0%	6.7%
Multi Academy Trust	17.1%	7.4%
Turning Point	21.0%	6.5%
Schools Plus Ltd	17.1%	5.8%

#### **Late and Overdue Contributions**

The Pension Fund Officers monitor employer performance including payment of contributions and submission of monthly returns. As part of this monitoring process, the Fund has the option to levy interest on overdue payments. For the year 2024/25, no payments were received late.

#### **Pension Overpayments, Recoveries and Write Offs**

The Pension Fund's administration team monitors pension overpayments throughout the year. Due to time constraints and excess costs in relation to recovery, any pension payments valued at £10 or less are not chased.

The Pension Fund does attempt to recover overpayments above the £10 threshold, of which £18k was recovered in 2024/25 and £23k remains outstanding as at 31 March 2025.

#### **Actions taken against Fraud**

Policies and procedures are in place which are regularly reviewed to ensure risk of investment loss due to fraud is minimised, this is in addition to the regular review of the Pensions Committee Risk Register. There are strong governance arrangements and internal control in place in respect of the Pension Fund and Fund Managers have to provide annual statement of internal controls documentation.

The Pension Fund officers are not aware of any instances of fraud, credit losses, provisions, contingent liabilities, or impairments during the year.

The City of London Corporation invests the Fund in compliance with the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016. The Fund's Investment Consultant is Mercer Ltd and its Custodian is BNY (Bank of New York).

The Fund has undrawn investment commitments in infrastructure and private equity totalling £67.5m, or approximately 4.6% of the total Fund value at 31 March 2025. The Pension Fund outsources its Investment Management to external Managers, as at 31 March 2025, twenty-one external Managers managed the Fund's investments as follows:

Pool	London LGPS CIV Ltd (Global Equity, Multi Asset Credit, Corporate Bonds and Renewable Infrastructure Funds)#		
UK Equity	Artemis Investment Management LLP		
Global Equity	C WorldWide Fund Management SA		
Multi-Asset	Ruffer LLP		
Property	Aviva Investors Global Services Limited  M&G Investment Management Limited *		
Infrastructure	IFM Global Infrastructure (UK) LP JP Morgan Asset Management (UK) Limited DIF Infrastructure IV Cooperatief U.A		
Private Equity	Ares Management LLC (Private Equity) Coller International Partners (Private Equity) Crestview Partners LLC (Private Equity) Environmental Technologies Fund Manager LLP (Private Equity) Exponent Private Equity LLP (Private Equity) Frontier Capital (Private Equity) New Mountain Capital LLC (Private Equity) Arbdn Capital Partners LLP (Private Equity) Warburg Pincus PE (Private Equity)		

Any surplus cash holding within the Pension Fund is managed internally.

#A proportion of the Pension Fund's investment assets are pooled with other London LGPS funds and managed by the London CIV, the regional pool operator for London. As at 31 March 2025 the Pension Fund had investments in six funds operated by the London CIV: the 'LCIV Global Alpha Growth Fund', the 'LCIV Global Equity Value Fund', the 'LCIV Global Equity Fund' (global equities), the 'LCIV ACF' (Alternative Credit Fund), the 'LCIV Buy and Maintain Short duration', the 'LCIV Buy and Maintain Long duration' and the 'LCIV Renewable Infrastructure Fund'. The Pension Fund is also a shareholder in London LGPS CIV Ltd.

\*The M&G UK Residential Fund was formally moved under the management of the London CIV in July 2024.

#### **Tax Status**

The Scheme is a 'registered pension scheme' for tax purposes.

#### **Membership of Outside Bodies**

The City is a member of the Pensions UK (formerly Pensions & Lifetime Savings Association), the Local Authority Pension Fund Forum, and the London Investment Managers Forum, meetings and conferences of which are usually attended by officers and/or Members. The City has been a signatory to the Principles for Responsible Investment since December 2018.

#### **Risk Management**

Risks in relation to the Pension Fund are included within the overall consideration of risk within the Chamberlain's Department in accordance with the City of London Corporation's risk management framework. The risks relating to the Pension Fund's investments and administration are monitored and mitigated for separately, investment related risks were documented in the Pension Committee's risk register. Risks arising from financial instruments are also outlined in the notes to the Pension Fund Accounts (Note 15). The Funding Strategy Statement sets out the key risks, including demographic, regulatory, governance, to not achieving full funding in line with the strategy.

Internal assurance is obtained through regular oversight from the Corporation's internal audit function. The most recent internal audit of the Pension Fund's investment arrangements was undertaken in 2019/20 which provided a rating of "substantial assurance" indicating that there is a sound control environment with risks to system objectives being reasonably managed.

The Pension Fund makes use of third-party investment managers. Assurance over third party operations is also sought through the monitoring of annual internal control reports provided by investment managers. Officers maintain reconciliations to ensure information provided by investment managers is accurate and the Pension Fund's Investment Consultant continually reviews the activity of appointed investment managers.

The key risks identified within the Pensions Committee risk register, as updated in February 2025, are:

Risk	Risk Description	Mitigating actions
McCloud Remedy	Cause: Implementation of the proposed remedy following new pension legislation and scheme specific regulations for the removal of age discrimination from the LGPS due to the McCloud judgement.  Event: The impact of scheme amendments upon scheme members, Pensions Office and scheme employers due to implementation of the proposed remedy for McCloud.  Effect: The Pensions Office is unable to adequately comply with legislative and regulatory amendments arising from the proposed McCloud remedy.	<ul> <li>MHCLG has confirmed the proposed remedy and the intention to introduce legislation to the statute books from 1 April 2023 but applied retrospectively to 31 March 2012 and 31 March 2014. The Pensions Office will need to understand what this means, develop processes and calculations to apply the regulations for the amended schemes and should be aware of all relevant correspondence issued by the MHCLG, LGA &amp; HMRC and regularly attend seminars, forums, webinars and user groups.</li> <li>Identification of eligible scheme members who will qualify for the remedy. All data must be reviewed and if necessary amended. In some cases data may be missing and must be requested from employers and previous pension providers.</li> <li>System Development Calculation/Revaluation.</li> <li>Working in conjunction with LGA to prepare communications and standard responses (FAQs) to be sent to affected scheme members.</li> </ul>
Insufficient Assets	Cause: The asset allocation of the Pension Fund portfolio is unable to fund long term liabilities due to market movements  Event: There are insufficient assets to meet liabilities  Effect: Reduced income or lower than anticipated growth.  Participating employers are required to provide further funding through increased contributions to finance liabilities.	<ul> <li>The Investment strategy of the Pension Fund is reviewed at least every three years following the triennial valuation with proper advice from the Investment Consultant.</li> <li>The investment performance of the Pension Fund is measured against absolute return targets required to meet long term objectives. This will be reported to the Pensions Committee throughout the year and is supplemented by market insight from the Investment Consultant who will assist any strategic decisions required in</li> </ul>

between the three-year formal strategy reviews.

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**Cause:** IT system failures due to ineffective procedures, or inadequately trained staff.

**Event**: Breach of Corporate IT systems and Cyber security due to inadequate preparation and not maintaining robust effective IT security systems and procedures.

**Effect:** Inaccurate benefits paid or delayed to scheme members. Financial penalties/ sanctions. Breach of Data Protection regulations. Loss/corruption of data Harm to individuals. Reputational damage

- Pensions administration staff are aware of the corporate policy regarding cyber security and follow the guidelines given integrating cyber security into risk management processes.
- Corporate and departmental specific software is updated as required to ensure the latest and most secure version used.
- Ensuring that the pensions administration software is included in the departmental business continuity plans
- Pensions administration staff to be aware of Data Protection legislation

#### **Targeted Returns**

**Cause:** Fund managers (including the London CIV) fail to achieve the targeted investment returns because

- unsuitable fund managers are appointed,
- individual fund managers underperform against the benchmarks agreed by the Committee,
- aggregate fund manager performance fails to achieve the long-term targets
- Number of investors in a fund may diminish below a minimum level causing the fund to close.

**Event:** Failure to be seen to manage the funds responsibly. **Effect:** Supervisory intervention over management of the Funds.

- Investment managers' performance and their aggregate performance is measured
  against appropriate benchmarks and will be monitored by the Pensions Committee
  throughout the year. It is supplemented by market insight from the Corporation's
  investment consultants which provides peer group comparisons; checks on
  movement of key officers; and reviews on the incorporation of ESG considerations
  in implementing their investment strategies. Fund managers are invited to meet
  with Officers and Members to account for their performance as and when deemed
  necessary/as required.
- Under the Government pooling agenda, London CIV is the asset pool operator for London LGPS funds.

#### Short-term Cash flows

**Cause:** Inadequate cash flow planning and monitoring. **Event:** Delayed settling of benefits/ assets disinvested at an opportune time

**Effects:** Illiquidity or insufficient liquid assets to meet short term obligations

- The Pension Fund asset allocation is established to ensure appropriate exposure to asset classes.
- Alert fund managers in advance of transferring new monies and Fund managers are required to provide sufficient notice of cash calls and redemption payments.
- Cash flow forecasting to ensure adequate monitoring and planning.

# Breach of GDPR / Data Protection regulations

**Cause:** (i) Ineffective procedures. (ii) Inadequately trained staff. (iii) Data Accuracy. (iv) Lack of resources.

**Event**: Scheme members' personal data is released to an unauthorised third party.

**Effect:** (i) Breach of GDPR / Data Protection regulations. (ii) Financial penalties/ sanctions. (iii) Reputational damage

- Pensions administration staff to be aware of the corporate policy regarding data security and to follow the guidelines given.
- Ensuring that any data sent electronically is sent securely / password protected with the password sent separately
- Ensuring that member address details are kept up-to-date and that records are updated when the Pensions Office is made aware that the information held is no longer valid.
- Pensions administration staff to be aware of GDPR / Data Protection legislation

#### **Employer Insolvency**

**Cause:** Processes not in place to capture or review covenant of individual employers.

**Event:** Employer becomes insolvent or is abolished with insufficient funding to meet liabilities.

**Effect:** Fund would pick up the liabilities potentially leading to increased contribution rates for other employers.

• Bond indemnity/guarantee required for admitted bodies and incorporated into admission agreements where appropriate.

#### Pension Scheme Administration

**Cause:** (i) Ineffective succession planning. (ii) Inadequately trained staff. (iii) Absences/increased staff turnover. (v) Data Accuracy. (vi) Lack of resources.

**Event:** The failure of administrators to accurately calculate and pay the correct level of benefits.

#### Effect:

(i) Inaccurate benefits paid or delayed. (ii) Increased costs. (iii) Financial penalties/ sanctions.

- Job descriptions used at recruitment to attract candidates with skills and experience related to LGPS administration. The appraisals process to monitor progress and assess training needs
- Pensions administrator staff are trained to use the pensions administration software.
- Practical disaster recovery/succession plans in place to ensure continuity in the event that key staff leave or are unable to work for a prolonged period of time.
- Accurate and appropriate checking procedures in place at all areas of administration.
- Scheme Member records are kept up to date, with any amendments being made as appropriate.

#### Service provider failure

**Cause:** Corporate, financial, economic or cybersecurity threats result in service provision withdrawal or liquidation of partner organisations.

**Event:** Failure of fund manager, investment consultant or other service provider without notice.

**Effect:** Pension Fund asset valuations at risk or a period of time without service provision.

- Detailed due diligence is carried out when new fund managers, investment consultant or other service provider are appointed.
- Review of internal control reports on annual basis.
- Monitor markets regularly through financial publications and seek advice of managers and investment consultant when appropriate.

# Governance/Legislative Compliance

**Cause:** Lack of understanding of the applicable statutory requirements such as investment regulations, prudential code etc. Inadequate oversight of the operations and developments at the regional pool operator, the London CIV.

**Event:** Committee Members and officers do not have appropriate skills or knowledge to discharge their responsibilities including the calculation and payment off benefits. Regulatory breach. The Pension Fund's pooled assets are managed inappropriately. **Effect:** Inappropriate decisions are made leading to a financial impact or a breach of legislation or service not provided in line with best practice and legal requirements. Potential regulatory fines. The financial value of the Pension Fund's assets is impaired.

- Training provided to Committee Members on a range of investment topics and asset classes on a needs basis. Continued Professional Development (CPD) records maintained and updated annually.
- Job descriptions used at recruitment to attract candidates with skills and experience related to investment finance. The Corporation maintains membership of CIPFA's Pension Network, the LAPFF, LPFA and PLSA – all providing access to training opportunities via courses, seminars and conferences.
- Training plans in place for all staff as part of the performance appraisal arrangements, which are reviewed every six months.
- External professional advice sought where required.
- The Committee maintains regular oversight of the London CIV.

## Responsible investment duties

**Cause:** Insufficient attention is paid to the environmental, social and governance (ESG) dimensions of the Corporation's financial investments.

**Event:** The Corporations' financial investments include an underappreciated exposure to negative ESG risks and the means to effectively manage such risks is not understood.

Effect: The Corporation suffers reputational or financial damage.

- Reporting on responsible investment activities to the Principles for Responsible
  Investment is completed on an annual basis. The Committee (along with other
  relevant Committees/Boards) will receive an annual Transparency Report from the
  PRI from which it can evaluate progress against responsible investment goals.
- As part of the regular management and monitoring of investment mandates, the Pensions Committee and responsible officers challenge investment managers on ESG issues arising in the portfolio. The Investment Consultant will report to the Committee on its monitoring of ESG risks on a quarterly basis.
- There is a general commitment by the City Corporation to meeting the standards of the new 2020 UK Stewardship Code and needs to ensure compliance is developed.

Reputational damage

The Committee (reviews asset stewardship across its investment mandates on an annual basis and uses the exercise to encourage better ESG outcomes amongst its existing managers.

• The Committee has been assigned several key actions which will enable the Corporation to deliver its Climate Action Strategy. Key to this is achieving a clear plan on how to achieve Paris-alignment by 2040.

#### Fraud

Cause: (i) Not notified of death.
(ii) Staff acting inappropriately (iii) Pension transfer scams

Event: (i) Fraudulent claim of pension benefits (ii) pension
benefits transferred to an inappropriate / unauthorised body.

Effect: (i) Continued payment of pensions following death.
(ii) Overpaid pensions. (iii) Financial loss for the Fund (iv) Financial
loss for the scheme member (v) Financial penalties / sanctions (vi)

- Robust fraud protection/detection processes
- Ensuring all members that are considering transferring their benefits out of the scheme are made aware of the potential for transfer scams.
- Ensuring all staff are aware of the guidance / instructions provided by the LGA and the Pensions Regulator in respect of transfers-out of the scheme.
- Robust identity verification processes and due diligence

#### **Actuarial valuation**

Cause: Inappropriate assumptions used by the Actuary/ Inaccurate data supplied to the Actuary for the triennial valuation. Event: Unsuitable triennial actuarial valuation. Effects: Employer contribution rates insufficient to maintain long term cost efficiency & solvency.

- Regular meetings with the Actuary to ensure that assumptions are appropriate involving Officers and Members of the Pensions Committee.
- Robust Year End procedures and updates.
- Checking for errors or inconsistencies in valuation extract report before submission to the Actuary

#### SCHEME ADMINISTRATION REPORT

The City of London Pension Fund is part of the national Local Government Pension Scheme. The Fund is administered in-house by the City of London Corporation on behalf of the participating employers.

At the end of March 2025 the City of London Pension Fund had:

- 10 active employers
- 5,045 pensioner members
- 5,246 active members
- 5,796 deferred members

The ten active employers include the administering authority, the City of London Corporation; two scheduled bodies (the Museum of London and the City of London Academies Trust); and seven admitted bodies (the Irish Society, the City Academy Southwark, Schools Plus Ltd, the London CIV, Turning Point, Skanska and Veolia).

There were 196 new pensioner members in 2024/25 including 183 normal retirements, 9 flexible retirement and 4 ill health retirements.

Teachers, Judges and Police Officers have their own pension schemes and are not included in the Fund.

#### **The Pensions Team**

All aspects of the pensions administration service is contained within one team comprised of 8 full time equivalent staff, entirely focused on pensions matters. The team structure delivers benefits as experience and skills are widely shared within the team, extending resilience and breadth of knowledge.

Investment in the team has continued via internal and external courses and qualifications, formal training, mentoring and support.

The cost of administration in 2024/25, including IT costs and actuarial fees, was £645k.

A standard appraisal process is operated across the team, linked into the Chamberlain's Department Business Plan. The team produces its own regular newsletter for pensioners.

Pensions Administration Manager: Graham Newman

Tel: 020 7332 1132

Pensions email: <a href="mailto:pensions@cityoflondon.gov.uk">pensions@cityoflondon.gov.uk</a>

Pensions Payroll email: <a href="mailto:pensionspayroll@cityoflondon.gov.uk">pensionspayroll@cityoflondon.gov.uk</a>

Website: https://www.cityoflondonpensions.org

#### Administration Key Performance Indicators – 2024/25

Task	Target (Working Days)	Result 2023/24	Result 2023/24
Initial payment of retirement benefits*	10 days	96.32%	94.32 %
Process refund and make payment	5 days	90.57%	95.79 %
Statement notifying estimate of retirement benefits	20 days	96.69%	96.57 %
Statement detailing transfer-in credit	20 days	98.46%	100.00 %
Transfers-out payments	20 days	100.00%	100.00 %
Answering general correspondence	10 days	97.73%	94.99 %
Payment of lump sum death grants	5 days	100.00%	100.00 %
Letters to dependants in respect of benefits due	5 days	97.14%	94.74 %

<sup>\*</sup>Statistics shown for 2023/24 and earlier are based upon the 5 working days target. Statistics from April 2024 onwards have been collated based upon the revised 10-day timeframe, following the Pensions Committee decision to change the target for the initial payment of retirement benefits from 5 to 10 working days in June 2024.

The performance indicators are derived from the in-house pension's system software, which has a workflow measurement facility included.

#### The Local Government Pension Scheme

The Local Government Pension Scheme (or the LGPS) is a statutory pension scheme. This means that it is very secure as its benefits are defined and set out in law. The LGPS in brief:

- provides salary related defined benefits not dependent upon investment performance ultimately the local authority, and local tax payers, are the final guarantors;
- is regulated by Parliament;
- is administered through 86 regional pension funds in England & Wales; and
- has over 6 million members nationally.

#### **Scheme Benefits**

The main provisions of the LGPS scheme are as follows:

- The scheme provides a guaranteed pension. From the 1<sup>st</sup> April 2014 the Scheme became a Career Average Revalued Earnings (CARE) scheme with benefits building at a rate of 1/49<sup>th</sup> of pay plus an annual revaluation in line with increase in CPI. The Final Salary link was retained for all benefits prior to 31 March 2014 (1/60th of final pay for each year of membership in the scheme after 31 March 2008 and membership to 31 March 2008 calculated as 1/80<sup>th</sup> final pay pension plus 3/80ths lump sum).
- Up to 25% of the capital value of benefits can be taken as a lump sum by commutation using the 12:1 commutation rate, i.e. for every £1 of pension given up the member gets £12 lump sum on retirement.
- Benefits prior to 31 March 2014 continue to be calculated on final pay, being the best one of the last three years' pay.
- Retirement age for future benefits is now State Pension Age, with protections for older members, but with the right to take pension from age 55 with a reduction for early payment.
- Flexible retirement with employer consent is permitted from age 55.
- Immediate payment of pension benefits following redundancy / efficiency retirement on or after age 55.
- A three-tier ill health benefits system.
- A death grant of three times pay for death in service; five times pension if a deferred beneficiary dies; and 10 times pension less pension already paid if a pensioner dies within ten years of retirement and before age 75.
- Spouses' and Civil Partners pensions are generally based on a 1/160th accrual rate. Co-habiting partners pension will also be based on a 1/160th accrual rate but on post 5 April 1988 membership only.

- Members can buy extra scheme pension up to a maximum of £8,903 in total or they can pay into an Additional Voluntary Contribution (AVC) plan.
- Employers can grant extra pension of up to £8,903 in total.
- Trivial pensions may be commuted into a single lump sum payment in accordance with HMRC rules.

#### Membership

Employees must normally have a contract of employment for three months or more in order to be eligible for membership. Membership of the Scheme is then compulsory but eligible employees are free to choose whether to remain in the Scheme or make their own personal pension arrangements outside the Scheme.

#### **Contributions**

Employees and employers contribute to the scheme.

#### **Employees:**

Members of the LGPS pay a contribution rate dependant on the salary band they fall in to.

The contribution rate employees pay depends on their salary. The bands and contribution rates for 2024/25 are set out in the table below.

#### **Band Range Contribution Rates:**

Band	Range	<b>Contribution Rate</b>
1	Up to £17,600	5.5%
2	£17,601 to £27,600	5.8%
3	£27,601 to £44,900	6.5%
4	£44,901 to £56,800	6.8%
5	£56,801 to £79,700	8.5%
6	£79,701 to £112,900	9.9%
7	£112,901 to £133,100	10.5%
8	£133,101 to £199,700	11.4%
9	£199,701 or more	12.5%

There is also a 50/50 section of the scheme where members can elect to pay half the above contributions for a return of half the normal benefit accrual.

#### **Employers:**

The contribution rates paid by employers are variable and are determined by the Pension Fund's Actuary.

#### **Communications during the Year**

- Annual Benefits Statements were issued to all active and deferred members.
- Newsletters
- Information, forms and useful links to websites providing further information on the LGPS were maintained on the City of London's pension's website.
- "Insight" lunches had been suspended due to pandemic-related restrictions but the team hopes to resume these events in future.

#### **Appeals**

A problem or question about LGPS membership or benefits should initially be addressed to the Pensions Administration Manager at the address stated on page 4. The Pensions Administration team then seeks to clarify or put right any misunderstandings or inaccuracies as quickly and efficiently as possible.

If an employee or ex-employee is still dissatisfied with any decision made in relation to the Scheme, they have the right to have their complaint independently reviewed under the Internal Disputes Resolution Procedure (IDRP). The complaint should be referred to the IDRP process within six months of the day when a decision was made about the complaint.

#### **Internal Dispute Resolution Procedure (IDRP)**

The dispute procedure is in two stages. Each stage must be completed before moving on to the next:

#### First Stage

This involves referring a complaint to the nominated person within six months of a decision. This is a person appointed by the employer - but he/she will have had no previous involvement in the case. If he/she feels the complaint is justified, he/she will issue a new decision, which will be binding on the scheme administrators. However, he/she can only overturn the original decision if in his/her opinion it was legally incorrect. A decision under the first stage would normally be made within 3 months.

#### **Second Stage**

If the individual is not satisfied with the nominated person's decision, the second stage is to make a written appeal, within six months, to the administering authority. Like the nominated person, the administering authority can only correct legal errors. The decision would normally be made within three months and once again it would be binding on the scheme.

In 2024/25 there were 14 Stage 1 IDRP appeal cases and 6 Stage 2 cases. There were also 3 formal complaints received during the year.

If an appellant remains dissatisfied, they can refer their case to the Pensions Ombudsman, whose address is 10 South Colonnade Canary Wharf E14 4PU. The Ombudsman is less restricted in his powers and can consider wider issues than the strictly legal ones, such as whether a case has been handled fairly or reasonably. However, all stages of the IDRP must be dealt with before the Ombudsman would consider a case.

1 appeal has been made to the Ombudsman.

#### **Further Assistance**

The Money and Pensions Service (MaPS) is a free and independent advisory service specifically designed to help people with their pension problems. MaPS may be contacted directly at Holborn Centre, 120 Holborn, London, EC1N 2TD, telephone 01159 659570.

The Pensions Regulator is the regulator of work-based pension schemes. The Pensions Regulator has powers to protect members of work-based pension schemes and a wide range of powers to help put matters right, where needed. In extreme cases, the regulator is able to fine trustees or employers, and remove trustees from a scheme. The Pensions Regulator can be contacted at Customer Support, The Pensions Regulator, 125-135 Preston Road, Brighton BN1 6AF, telephone 0345 600 0707.

The Pensions Ombudsman: In cases where a complaint or dispute cannot be resolved after the intervention of MaPS or TPR, an application can be made, within three years of the event, to the Pensions Ombudsman for adjudication. The Ombudsman can investigate and determine any complaint or dispute involving maladministration of the Scheme or matters of fact or law and his or her decision is final and binding. Matters where legal proceedings have already started cannot be investigated. The Pensions Ombudsman can be contacted at 10 South Colonnade, Canary Wharf, London E14 4PU, telephone 0800 917 4487, email enquiries@pensions-ombudsman.org.uk.

The Pension Tracing Service holds details of pension schemes, including the LGPS, together with relevant contact addresses. It provides a tracing service for ex-members of schemes with pension entitlements (and their dependants), who have lost touch with previous employers. All occupational and personal pension schemes have to register if the pension scheme has current members contributing into their scheme or people expecting benefits from the scheme. The Pension Service has a website for members to trace their pension benefits: <a href="https://www.gov.uk/find-pension-contact-details">https://www.gov.uk/find-pension-contact-details</a>. The tracing service can be contacted at: The Pension Service, Post Handling Site A, Wolverhampton, WV98 1AF, telephone 0800 731 0193.



#### Introduction

The last full triennial valuation of the City of London Corporation Pension Fund (the Fund) was carried out as at 31 March 2022 as required under Regulation 62 of the Local Government Pension Scheme Regulations 2013 (the Regulations) and in accordance with the Funding Strategy Statement of the Fund. The results were published in the triennial valuation report dated 30 March 2023.

#### Asset value and funding level

The results for the Fund at 31 March 2022 were as follows:

- The smoothed value of the Fund's assets for funding purposes as at 31 March 2022 was £1.37bn.
- The Fund had a funding level of 98% i.e. the value of assets for funding purposes was 98% of the value that they would have needed to be to pay for the benefits accrued to that date, based on the assumptions used. This corresponded to a deficit of £35m.

#### Contribution rates

The employer contribution rates, in addition to those paid by the members of the Fund, are set to be sufficient to meet:

- the annual accrual of benefits allowing for future pay increases and increases to pensions in payment when these fall due;
- plus an amount to reflect each participating employer's notional share of the Fund's assets compared with 100% of their liabilities in the Fund, in respect of service to the valuation date.

The primary rate of contribution on a whole Fund level was 18.5% of payroll p.a. The primary rate as defined by Regulation 62(5) is the employer's share of the cost of benefits accruing in each of the three years beginning 1 April 2023.

In addition each employer pays a secondary contribution as required under Regulation 62(7) that when combined with the primary rate results in the minimum total contributions. This secondary rate is based on their particular circumstances and so individual adjustments are made for each employer.

Details of each employer's contribution rate are contained in the Rates and Adjustments Certificate in the triennial valuation report.

#### **Assumptions**

The assumptions used to value the benefits at 31 March 2022 are summarised below:

Assumptions	Assumptions used for the 2022 valuation
Financial assumptions	
Market date	31 March 2022
CPI inflation	2.9% p.a.
Long-term salary increases	3.9% p.a.
Discount rate	4.6% p.a.
Demographic assumptions	
Post-retirement mortality	
Base tables	110% of S3PA
Projection model	CMI 2021
Long-term rate of improvement	1.25% p.a.
Smoothing parameter	7.0
Initial addition to improvements	0% p.a.
2020/21 weighting parameter	5%

Full details of the demographic and other assumptions adopted as well as details of the derivation of the financial assumptions used can be found in the 2022 valuation report.

#### Progress since the 2022 valuation

Assets

Investment returns on the Fund's assets over the three years to 31 March 2025 have been positive but lower than assumed at the previous actuarial valuation. The Fund had marginally negative cash flow over the period but overall the market value of assets at 31 March 2025 has increased since the previous actuarial valuation.

Liabilities

Inflation over the three years to 31 March 2025 has been higher than the long-term average assumed at the 2022 valuation. However, this has been largely offset by changes in financial assumptions underlying the valuation funding model and future expectations of inflation and investment returns. The value of liabilities has overall increased mainly due to interest accruing on those liabilities and due to further accrual of members' benefits over the period.

Overall position

The 2025 valuation of the Fund is now underway, and the results will not be finalised until 31 March 2026.

However, early indications suggest that the funding level will remain broadly consistent with the last formal valuation in 2022, with the potential for there being a slight improvement in the funding level.

The 2025 valuation of the Fund will set revised contributions for all employers due over the period from 1 April 2026 to 31 March 2029.

Liam Mayne FIA

Partner, Barnett Waddingham LLP



#### STATEMENT OF RESPONSIBILITIES for the STATEMENT OF ACCOUNTS

#### The City of London's Responsibilities

The City of London is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. This officer is the Chamberlain.
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- approve the Statement of Accounts

#### The Chamberlain of London's Responsibilities

The Chamberlain is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ("the Code").

In preparing this Statement of Accounts, the Chamberlain has:

- selected suitable accounting policies and then applied them consistently;
- made judgments and estimates that were reasonable and prudent;
- complied with the local authority code.

The Chamberlain has also:

- kept proper accounting records which were up to date; and
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Chamberlain's Certificate**

I certify that the Statement of Accounts present fairly the financial position of the Pension Fund of the City of London at 31 March 2025 and its income and expenditure for the year then ended.

Caroline Al-Beyerty

Chamberlain and CFO Date: 26<sup>th</sup> September 2025

## **Adoption of the Pension Fund Accounts**

The Pension Fund Accounts were approved by the Finance Committee and signed on its behalf by:

Henry Nicholas Almroth Colthurst, Deputy

Chairman of the Finance Committee

Andrien Gereith Dominic Meyers, Deputy

Deputy Chairman of the Finance Committee

Independent auditor's statement to the members of the City of London Corporation on the pension fund financial statements of City of London Corporation Pension Fund included within the City of London Corporation pension fund annual report

#### **Opinion**

We have examined the pension fund financial statements of City of London Corporation Pension Fund (the 'pension fund') for the year ended 31 March 2025 included within the pension fund annual report, which comprise the Fund Account, the Net Assets Statement, and the notes to the financial statements, including the summary of significant accounting policies.

In our opinion, the City of London Corporation Pension Fund financial statements included within the pension fund annual report are consistent, in all material respects, with the audited pension fund financial statements of City of London Corporation City Fund for the year ended 31 March 2025 and comply with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024/25.

We have not considered the effects of any events between 29 September 2025, being the date we signed our auditor's report on the audited financial statements of City of London Corporation City Fund, and the date of this statement.

#### Respective responsibilities of the Chamberlain and the auditor

As explained more fully in the Statement of Responsibilities, the Chamberlain is responsible for the preparation of the pension fund's financial statements in accordance with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024/25.

Our responsibility is to state to the members of City of London Corporation our opinion on the consistency of the pension fund financial statements within the pension fund annual report with the financial statements of the City of London Corporation City Fund.

We also read the other information contained in the pension fund annual report and consider the implications for our statement if we become aware of any apparent misstatements or material inconsistencies with the pension fund financial statements. The other information comprises the information included in the pension fund annual report, other than the pension fund financial statements and our auditor's statement thereon.

We conducted our work in accordance with Auditor Guidance Note 07 – Auditor Reporting, issued by the National Audit Office. Our report on the financial statements of the City of London Corporation City Fund describes the basis of our opinion on those financial statements.

#### Use of this auditor's statement

This statement is made solely to the members of the City of London Corporation, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014. Our work has been undertaken so that we might state to the members of the City of London Corporation those matters we are required to state to them and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the City of London Corporation and the members of the City of London Corporation as a body, for our work, for this statement, or for the opinions we have formed.

## Grant Patterson

#### **Grant Patterson, Key Audit Partner**

for and on behalf of Grant Thornton UK LLP, Local Auditor Birmingham 29 September 2025

## **FUND ACCOUNT AND NET ASSET STATEMENT**

## for the year ended 31 March 2025

**Pension Fund Accounts and Explanatory Notes** 

nd Accour	nt for the year ended 31 March 2025		
2023-24		Notes	2024-25
£m			£m
	Dealings with members, employers and others directly involved in the Fund		
(53.1)	Contributions	7	(60.3)
(5.7)	Transfers in from other pension funds		(7.3)
(58.8)			(67.6)
58.4	Benefits	8	63.4
5.7	Payments to and on account of leavers	9	4.3
64.1			67.7
5.3	Net (additions)/withdrawals from dealings with members		0.1
8.2	Management expenses	10	8.2
13.5	Net withdrawals including fund management expenses		8.3
	Returns on investments		
(5.8)	Investment income	11	(26.9)
(128.1)	Profit and losses on disposal of investments and changes in the value of investments	12	(10.9)
(133.9)	Net return on investments		(37.8)
(120.4)	Net (increase)/decrease in the net assets available for benefits during the year		(29.5)
(1,375.4)	Opening net assets of the scheme		(1,495.8)
(1,495.8)	Closing net assets of the scheme		(1,525.3)

et Asset St	atement as at 31 March 2025		
2023-24		Notes	2024-25
£m			£m
0.2	Long-term investments		0.2
1,483.6	Investment assets		1,501.9
1,483.8	Total net investments	12	1,502.1
14.0	Current assets	18	25.7
(2.0)	Current liabilities	19	(2.5)
1,495.8	Net assets of the Fund available to fund benefits at the end of the reporting period		1,525.3

## 1. Description of the City of London Pension Fund

#### a) General

The City of London Pension Fund is part of the LGPS and is administered by the City of London. The City of London is the reporting entity for this pension fund.

The City of London Pension Fund is a funded defined benefits scheme established in accordance with statute. With the exception of serving police officers, teachers and judges who have their own schemes, all City of London staff are eligible for membership of the Local Government Pension Scheme (LGPS).

Benefits include retirement pensions and early payment of benefits on medical grounds and payment of death benefits where death occurs either in service or in retirement. The benefits payable in respect of service from 1 April 2014 are based on career average revalued earnings and the number of years of eligible service. Pensions are increased each year in line with the Consumer Price Index.

The Fund is governed by the Public Service Pensions Act 2013 and the following secondary legislation:

- The LGPS Regulations 2013 (as amended)
- The LGPS (transitional Provisions, Savings and Amendment) Regulations 2014 (as amended) and
- The LGPS (Management and Investment of Funds) Regulations 2016.

The Fund is administered internally by the City of London. The Fund's investments are managed externally by several fund managers with differing mandates determined and appointed by the City of London.

#### b) Membership of the Fund

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme. Organisations participating in the City of London Pension Fund include:

- Scheduled bodies, which are automatically entitled to be members of the Fund
- Admitted bodies, which are other organisations that participate in the Fund under an admission agreement between the Fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

The following table summarises the membership numbers of the scheme:

		31 March 2025			31 March 2024
	Current contributors	Beneficiaries in receipt of pension	Deferred members	Total	Total
	No.	No.	No.	No.	No.
ADMINISTERING AUTHORITY					
City of London Corporation	4,816	4,649	4,877	14,342	13,825
	4,816	4,649	4,877	14,342	13,825
SCHEDULED BODIES:					
Museum of London	274	320	699	1,293	1,271
Magistrates Court	0	16	9	25	28
Multi Academy Trust	26	0	7	33	20
	300	336	715	1,351	1,319
ADMITTED BODIES:					
Irish Society	5	11	1	17	16
Parking Committee for London	0	7	4	11	11
Guildhall Club	0	5	4	9	8
City Academy - Southwark	109	15	155	279	254
Schools Plus Ltd	1	0	0	1	0
Sir John Cass (Brookwood)	0	1	0	1	1
AMEY (Enterprise)	0	6	3	9	9
Eville and Jones	0	0	1	1	1
London CIV	7	2	19	28	28
Turning Point	1	0	0	1	1
Agilysis	0	6	13	19	20
Agilysis (police)	0	1	1	2	3
Bouygues (EDTE)	0	0	1	1	1
Cook & Butler	0	1	1	2	2
1SC Guarding Limited	0	3	0	3	3
Skanska	4	1	0	5	5
Veolia	3	1	1	5	5
	130	60	204	394	368
TOTAL	5,246	5,045	5,796	16,087	15,512

#### c) Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the Fund in accordance with the Local Government Pension Scheme Regulations 2013 and ranged from 5.5% to 12.5% of pensionable pay for the financial year ending 31 March 2025. Employers' contributions are set based on triennial actuarial funding valuations. The last such valuation was at 31 March 2022. For 2024/25, employer contribution rates range from 15.0% to 21.0% of pensionable pay.

#### d) Benefits

Prior to 1 April 2014, pension benefits under the LGPS were based on final pensionable pay and length of pensionable service. From 1 April 2014, the scheme became a career average scheme, whereby members accrue benefits based on their pensionable pay in that year at an accrual rate of 1/49th. Accrued pension is uprated annually in line with the Consumer Prices Index.

A range of other benefits are also provided including early retirement, disability pensions and death benefits, as explained on the <u>LGPS website</u>.

## 2. Basis of preparation

The statement of accounts summarises the Fund's transactions for the 2024/25 financial year and its financial position at 31 March 2025. The accounts have been prepared in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom 2024/25* (the Code) which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector.

Paragraph 3.3.1.2 of the Code requires disclosure of any accounting standards issued but not yet adopted. IAS 21 'The Effects of Changes in Foreign Exchange Rate (Lack of Exchangeability)' which was issued in August 2023 clarifies how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking, as well as require the disclosure of information that enables users of financial statements

to understand the impact of a currency not being exchangeable. Implementation of IAS 21 is not expected to have a material impact on the Pension Fund.

The accounts report on the net assets available to pay pension benefits. They do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year nor do they take into account the actuarial present value of promised retirement benefits. The Code gives administering authorities the option to disclose this information in the net assets statement, in the notes to the accounts or by appending an actuarial report prepared for this purpose. The Pension Fund has opted to disclose this information in Note 17.

The accounts have been prepared on a going concern basis. The administering authority is confident that the Fund will have sufficient resources to meet obligations as they fall due over the foreseeable future.

## 3. Accounting policies

 The pension fund accounts are accounted for on an accruals basis for income and expenditure, with the exception of transfer values in and out, which are accounted for on a cash basis.

The Fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end.

#### **Financial Assets**

- ii. Investment assets are included in the net assets statement on a fair value basis as at the reporting date. A financial asset is recognised in the net assets statement on the date the Fund becomes party to the contractual acquisition of the asset. From this date any gains or losses arising from changes in the fair value of the asset are recognised in the fund account.
- iii. The values of investments as shown in the net assets statement have been determined at fair value in accordance with the requirements of the Code and IFRS13 (see Note 13). For the purposes of disclosing levels of fair value hierarchy, the Fund has adopted the classification guidelines recommended in Practical Guidance on Investment Disclosures (PRAG/Investment Association, 2016).

Acquisition costs are included in the purchase costs of investments.

#### **Foreign Currency Transactions**

iv. Assets and liabilities in overseas currencies are translated into sterling at the exchange rates ruling at the net asset statement date. Transactions during the year are translated at rates applying at the transaction dates. Surpluses and deficits arising on conversion are dealt with as part of the change in market values of the investments.

#### **Management expenses**

v. The Fund discloses its pension fund management expenses in accordance with the CIPFA guidance Accounting for Local Government Pension Scheme Management Expenses (2016), as shown below. All items of expenditure are charged to the Fund on an accruals basis as follows:

Administration expenses	All staff costs of the pensions administration team are charged direct to the Fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the Fund.
Oversight and governance	All staff costs associated with governance and oversight are charged direct to the Fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the Fund.
Investment management expenses	Investment management expenses are charged directly to the Fund as part of management expenses and are not included in, or netted off from, the reported return on investments.

vi. Where an investment manager's fee note has not been received by the balance sheet date, an estimate based upon the most recent available equivalent trailing reporting period is used for inclusion in the fund account.

#### **Investment Income**

vii. Income from investments is accounted for on an accruals basis. Investment income arising from the underlying investments of the Pooled

Investment Vehicles is typically reinvested within the Pooled Investment Vehicles and reflected in the unit price.

The change in market value of investments during the year are recognised as income and comprises all increases and decreases in the market value of investments held at any time during the year, including profit and losses realised on sales of investments and unrealised changes in market value.

#### **Contribution Income**

viii. Normal contributions, both from members and employers, are accounted for in the payroll month to which they relate at rates as specified in the rates and adjustments certificate.

#### **Additional Voluntary Contributions**

ix. Additional contributions from employers are accounted for in accordance with the agreement under which they are paid, or in the absence of such agreement, when received.

#### **Benefits Payable - Retirement Grants**

x. Under the rules of the Scheme, members may receive a lump sum retirement grant in addition to their annual pension. Lump sum retirement grants are accounted for from the date of retirement. Where a member can choose to take a greater retirement grant in return for a reduced pension these lump sums are accounted for on an accruals basis from the date the option is exercised.

#### Transfers to and from other schemes

xi. Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the Local Government Pension Scheme Regulations 2013. Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged.

#### **Cash and Cash Equivalents**

xii. Cash comprises cash at the Bank, all cash balances are short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to minimal risk of changes in value.

#### **Actuarial present value of promised retirement benefits**

xiii. The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS 19 and relevant actuarial standards. As permitted under the Code, the fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the net assets statement (Note 17).

# Contingent Assets, Contingent Liabilities and Contractual Commitments

xiv. A contingent asset arises where an event has taken place giving rise to a possible asset whose existence will only be confirmed or otherwise by future events. A contingent liability arises where an event prior to the year-end has created a possible financial obligation whose existence will only be confirmed or otherwise by future events. Contingent liabilities can also arise when it is not possible at the Balance Sheet date to measure the value of the financial obligation reliably.

Contingent assets and liabilities are not recognised in the net asset statement but are disclosed by way of narrative in the notes.

## 4. Critical judgements in applying accounting policies

The Fund was not required to make any critical judgements when applying its accounting policies.

# 5. Assumptions made about the future and other major sources of estimation uncertainty

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities at the year-end date and the amounts reported for the revenues and expenses during the year. Estimates and assumptions are made considering historical experience, current trends and other relevant factors. However, the nature of estimation means that the actual outcomes could differ from the assumptions and estimates.

The items in the net assets statement at 31 March 2025 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if actual results differ from assumptions	
Actuarial present value of promised retirement benefits (Note 17)	Estimation of the net liability to pay pensions depend on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Fund with expert advice about the assumptions to be applied. This uncertainty relates solely to the disclosures made in Note 18 and does not impact on the Net Asset Statement or Pension Fund Account.	The effects on the net pension liability of changes in individual assumptions can be measured. For instance:  • a 0.1% increase in the discount rate assumption would result in a decrease in the pension liability of £20m  • a 0.1% increase in assumed earnings inflation would increase the value of liabilities by approximately £1m  • a one-year increase in assumed life expectancy would increase the liability by approximately £49m.	
Private equity investments (Note 13)	Private equity investments are valued at fair value in accordance with International Private Equity and Venture Capital Valuation Guidelines (2022) and use valuation techniques that rely on unobservable inputs.	Private equity investments are valued at £21.2m in the accounts. There is a risk that this investment may be under or overstated significantly if the underlying valuation assumptions change.  Please refer to Note 13 for a sensitivity analysis demonstrating the impact of a	
Infrastructure and pooled property investments (Note 13)	Infrastructure and pooled property investments are valued at fair value using valuation techniques that rely on unobservable inputs.	analysis demonstrating the impact of a change in assumptions.  Infrastructure and pooled property investments are valued at £161.7m and £118.0m, respectively in the accounts. There is a risk that this investment may be under or overstated significantly if the underlying valuation assumptions change.  Please refer to Note 13 for a sensitivity analysis demonstrating the impact of a change in assumptions.	

## 6. Events after the reporting date

There are no events occurring after the reporting date that necessitate adjustments (adjusting events) or disclosure (non-adjusting events).

#### 7. Contributions receivable

#### By Category

2023-24		2024-25
£m		£m
(13.9)	Employees' contributions	(15.7)
	Employers' contributions	
(34.9)	Normal contributions	(39.7)
(4.0)	Deficit recovery contributions	(4.5)
(0.3)	Pensions strain contributions	(0.4)
(39.2)	Total employers' contributions	(44.6)
(53.1)		(60.3)

#### By type of employer

2023-24		2024-25
£m		£m
(49.6)	Administering authority	(56.5)
(2.5)	Scheduled bodies	(2.9)
(1.0)	Admitted bodies	(0.9)
(53.1)		(60.3)

## 8. Benefits payable

#### By Category

2023-24		2024-25
£m		£m
50.7	Pensions	54.6
6.0	Lump sum retirement benefits	7.2
1.7	Lump sum death benefits	1.6
58.4		63.4

#### By type of employer

2023-24		2024-25
£m		£m
54.7	Administering authority	59.2
3.1	Scheduled bodies	3.4
0.6	Admitted bodies	0.8
58.4		63.4

## 9. Payments to and on account of leavers

2023-24		2024-25
£m		£m
5.5	Individual transfers out	4.1
0.2	Refunds to members leaving service	0.2
5.7		4.3

## **10.** Management expenses

2023-24		2024-25
£m		£m
0.7	Administration expenses	0.6
7.1	Investment management expenses	7.2
0.4	Oversight and governance*	0.4
8.2		8.2

\*Includes audit fees of £39,500 that have been charged to the Pension Fund (2023/24: £35,000). The fee payable for the 2024/25 audit is estimated to be £95,000.

#### a. Investment management expenses

			2023-24					2024-25
Management Fees	Performance Related Fees	Transaction Costs	Total		Management Fees	Performance Related Fees	Transaction Costs	Total
£m	£m	£m	£m		£m	£m	£m	£m
0.6	0.4	0.0	1.0	Infrastructure funds	0.8	0.8	0.0	1.6
4.4	0.0	0.0	4.4	Pooled investments**	3.9	0.0	0.4	4.3
0.6	0.0	0.0	0.6	Pooled property investments	0.6	0.0	0.0	0.6
0.3	0.8	0.0	1.1	Private equity	0.2	0.5	0.0	0.7
5.9	1.2	0.0	7.1	Total	5.5	1.3	0.4	7.2

<sup>\*\*</sup>Included £1.7m charged to the Pension Fund by the London CIV regional asset pool (£1.1m in 2023/24).

# 11. Income from investments

2023-24		2024-25
£m		£m
(0.3)	Infrastructure funds	(0.4)
(1.1)	Interest	(1.2)
(0.3)	Pooled Investments	(21.1)
(3.3)	Pooled property investments	(3.7)
(0.8)	Private equity	(0.5)
(5.8)	Total	(26.9)

## 12. Investments

Market Value 31-03-2024		Market Value 31-03-2025
£m		£m
	Investment assets	
	Pooled funds	
212.7	Corporate Bonds	203.3
109.6	Diversified growth funds	113.4
635.6	Global equity	621.7
129.8	Multi asset credit	130.2
174.3	UK equities	132.4
1,262.0		1,201.0
	Other investments	
78.2	Infrastructure funds	161.7
119.0	Pooled property investments	118.0
24.4	Private equity funds	21.2
221.6		300.9
0.0	Investment income due	0.0
1,483.6	Total investment assets	1,501.9
	Long-term investments	
0.2	Equities	0.2
1,483.8	Net investment assets	1,502.1

The Pension Fund's investment policies are focused on capital accumulation in pooled vehicles and private equity investments. Dividends and interest are typically retained at pool level. Where any shortfall of the Net Deductions on Contributions and Benefits Paid was previously covered by investment income, it is intended that the Fund will sell holdings in the pooled vehicles, as necessary, to cover any shortfalls. There are no limitations imposed by the fund managers on the selling of these pooled vehicle funds.

# a. Reconciliation of movements in investments

The table below shows the movement in market values by asset type

	Market Value 31-03-2024	Purchases During the Year	Sales During the Year	Change in Value	Market Value 31-03-2025
	£m	£m	£m	£m	£m
Infrastructure funds	78.2	88.2	(6.5)	1.8	161.7
Long-term investments	0.2	0.0	0.0	0.0	0.2
Pooled investments	1,262.0	271.2	(340.6)	8.4	1,201.0
Pooled property investments	119.0	0.0	(1.7)	0.7	118.0
Private equity funds	24.4	0.2	(3.4)	0.0	21.2
	1,483.8	359.6	(352.2)	10.9	1,502.1
Investment income due	0.0				0.0
Net investment assets	1,483.8				1,502.1

	Market Value 31-03-2023	Purchases During the Year	Sales During the Year	Change in Value	Market Value 31-03-2024
	£m	£m	£m	£m	£m
Infrastructure funds	75.6	0.2	(1.1)	3.5	78.2
Long-term investments	0.2	0.0	0.0	0.0	0.2
Pooled investments	1,153.0	207.0	(226.6)	128.6	1,262.0
Pooled property investments	108.2	15.0	(1.7)	(2.5)	119.0
Private equity funds	29.2	1.1	(4.4)	(1.5)	24.4
	1,366.2	223.3	(233.8)	128.1	1,483.8
Investment income due	0.0				0.0
Net investment assets	1,366.2				1,483.8

### b. Investments analysed by fund manager

	et value			rket value
	-03-2024 %			1-03-2025
£m	%	Investments managed by the Landau CIV	£m	%
402.0	4.20/	Investments managed by the London CIV	407.5	4.20/
192.9	13%	LCIV Global Alpha Growth Fund*	187.5	12%
0.0	0%	LCIV Global Equity Value Fund*#	114.8	8%
0.0	0%	LCIV Global Equity Quality Fund*#	154.4	10%
129.8	9%	LCIV Alternative Credit Fund*	130.2	9%
105.5	7%	LCIV Buy and Maintain Fund (Short Duration)*	105.5	7%
107.2	7%	LCIV Buy and Maintain Fund (Long Duration)*	97.8	6%
0.0	0%	LCIV Renewable Infrastructure Fund	12.6	1%
0.0	0%	M&G UK Residential Property Fund <sup>^</sup>	42.3	3%
0.2	0%	London CIV	0.2	0%
535.6	36%		845.3	56%
		Investments managed outside the London CIV		
40.8	3%	Alternative assets	33.4	2%
119.9	8%	Artemis Institutional Equity Income Fund*	132.4	9%
40.8	3%	Aviva Lime Property Fund	40.2	3%
173.0	12%	C Worldwide Global Equities*#	165.0	11%
117.1	8%	Harris Associates Global Equity Fund#	0.0	0%
61.8	4%	IFM Global Infrastructure (UK)	64.9	4%
0.0	0%	JP Morgan Infrastructure Investments Fund*#	72.0	5%
54.5	4%	Lindsell Train UK Equity Fund#	0.0	0%
42.9	3%	M&G UK Residential Property Fund^	0.0	0%
35.3	2%	M&G Secured Property Income Fund	35.5	2%
109.6	7%	Ruffer Absolute Return Fund*	113.4	8%
152.5	10%	Veritas Global Focus Fund#	0.0	0%
948.2	64%		656.8	44%
1,483.8	100%	Total	1,502.1	100%
0.0	0%	Investment income due	0.0	0%
1,483.8	100%	Net investment assets	1,502.1	100%

<sup>\*</sup>These investments each singularly represent 5% or more of the net assets of the Fund.

As at 31 March 2025, Alternative assets comprise of private equity and infrastructure investments managed through ten separate investment managers.

\*During the year 2024/25 the Pension Fund invested in three new funds, the LCIV Global Equity Value Fund (£116.0m), LCIV Global Equity Quality Fund (£155.2m) and the JP Morgan Infrastructure Investments Fund (£75.0m).

### LCIV Global Equity Value Fund (GEV)

The Pension Fund agreed to move its investment from the Harris Associates Global Equity Fund to the LCIV GEV Fund due to the Managers similar 'value' style investment bias, increasing the Pension Fund's percentage of assets pooled with the LCIV. The investment was made in three tranches, two tranches of £38.0m each were made in October 2024 and the final tranche of £40.0m was completed on 7 November 2024. The Pension Fund fully divested from equity manager Harris.

### LCIV Global Equity Quality Fund (GEQ)

The Pension Fund moved its investment from the Veritas Global Focus Fund to the LCIV GEQ Fund to due to the Managers similar 'quality' style investment bias, increasing the pooled asset percentage with the LCIV. The investment was made in two tranches on 15 November 2024 (£78.0m) and 21 November 2024 (£77.2m). The Pension Fund fully divested from equity manager Veritas.

### JP Morgan Infrastructure Investments Fund

The Pension Fund agreed to invest £75.0m in an Open-ended Infrastructure Fund in September 2024 as part of the asset allocation. The Manager issued a drawdown notice and investment was made in full on 2 January 2025. To fund the new investment, the Pension Fund fully disinvested from Lindsell Train, made a drawdown from equity manager C Worldwide and used Cash in the Bank Account.

<sup>^</sup>The M&G UK Residential Property Fund was moved under pool management from 1 July 2024.

## 13. Fair value - basis for valuation

The basis of the valuation of each class of investment asset is set out below. There has been no change in the valuation techniques used during the year. All assets have been valued using fair value techniques\*.

Item	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs	Key Sensitivities affecting the valuations provided
Pooled investments - equity funds (UK and Global)	Level 2	Closing bid price where bid and offer prices are published. Closing single price where single price published	NAV-based pricing set on a forward pricing basis	Not required
Pooled investments – multi-asset funds	Level 2	Closing bid price where bid and offer prices are published. Closing single price where single price published	NAV-based pricing set on a forward pricing basis	Not required
Pooled property investments	Level 3	Closing bid price where bid and offer prices are published. Closing single price where single price published	NAV-based pricing set on a forward pricing basis	Valuations could be affected by significant changes in rental growth, vacancy levels, and the discount rate applied to future cash flows as well as more general changes in market conditions.
Private equity funds	Level 3	Comparable valuation of similar companies in accordance with international private equity valuation guidelines.	Earnings before interest, tax, depreciation and amortisation (EBITDA) multiple, revenue multiple, discount for lack of marketability.	Valuations include assumptions based on non-observable market data, such as discounts applied either to reflect changes in the fair value of financial assets or to adjust earnings multiples.
Infrastructure funds	Level 3	Discounted cashflows applied to equity and debt instruments. The Funds determine fair value for these securities by engaging external valuation services.	Earnings before interest, tax, depreciation and amortisation (EBITDA) multiple, revenue multiple, discount for lack of marketability.	Valuations include assumptions based on non-observable market data, such as discounts applied either to reflect changes in the fair value of financial assets or to adjust earnings multiples.

<sup>\*</sup>Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market at the measurement date under current market conditions (i.e. an exit price) regardless of whether that price is directly observable or estimated using another valuation technique.

### Sensitivity of assets valued at Level 3

Having analysed historical data and current market trends, and consulted with independent investment advisors, the Fund has determined that the valuation methods described above are likely to be accurate to within the following ranges, and has set out below the consequent potential impact on the closing value of investments held at 31 March 2025.

	Assessed valuation range	Market value 31-03-2025	Value on increase	Value on decrease
	(+/-)	£m	£m	£m
Private equity funds	10%	21.2	23.3	19.1
Pooled property investments	10%	118.0	129.8	106.2
Infrastructure funds	10%	161.7	177.9	145.5
		300.9	331.0	270.8

## a. Fair value hierarchy

Assets have been classified into three levels, according to the quality and reliability of information used to determine fair values.

## <u>Level 1</u>

Financial instruments at level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 must be traded in active markets, this includes quoted equities, quoted fixed securities, quoted index linked securities and exchange traded unit trusts.

### Level 2

Financial instruments at level 2 are those where quoted market prices are not available for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value. Products classified as level 2 comprise open ended pooled investment vehicles which are not exchange traded, unquoted bonds and repurchase agreements.

### Level 3

Financial instruments at level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include private equity investments and infrastructure funds which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions.

The values of pooled property investments are based on valuations provided by the fund managers which in turn represent estimates by independent professional valuers of the open market value of those investment as at the reporting date.

The values of the investment in private equity and infrastructure funds are based on valuations provided by the general partners to the private equity funds in which City of London Pension Fund has invested.

These valuations are prepared in accordance with the international private equity and venture capital valuation guidelines, which follow the valuation principles of IFRS and US GAAP. Valuations are typically undertaken annually at the end of December. Cash flow adjustments are used to roll forward the valuations to 31 March as appropriate.

Guidance released by the Pensions Research Accountants Group (PRAG) in 2016 provides further clarification on the classification of pooled investment vehicles as level 1, 2 and 3. Pooled funds that are not quoted on an exchange are classed as level 2, as these do not meet the definition of level 1 investment: The unadjusted quoted price in an active market for identical assets or liabilities that the entity can access at the measurement date. The table that follows provides an analysis of the assets of the Pension Fund grouped into Levels 1 to 3, based on the level at which the fair value is observable.

	\	/alues as at 31 Ma	arch 2024				Values as at 31 N	1arch 2025
Quoted market price	Using observable inputs	With significant unobservable inputs			Quoted market price	Using observable inputs	With significant unobservable inputs	
Level 1	Level 2	Level 3	Total		Level 1	Level 2	Level 3	Total
£m	£m	£m	£m		£m	£m	£m	£m
				Financial assets at fair value through profit and loss				
0.0	0.0	78.2	78.2	Infrastructure funds	0.0	0.0	161.7	161.7
0.0	0.0	0.2	0.2	Long-term investments	0.0	0.0	0.2	0.2
0.0	1,262.0	0.0	1,262.0	Pooled investments	0.0	1,201.0	0.0	1,201.0
0.0	0.0	119.0	119.0	Pooled property investments	0.0	0.0	118.0	118.0
0.0	0.0	24.4	24.4	Private equity funds	0.0	0.0	21.2	21.2
0.0	1,262.0	221.8	1,483.8	Total investment assets	0.0	1,201.0	301.1	1,502.1
0.0	0.0	0.0	0.0	Investment income due	0.0	0.0	0.0	0.0
0.0	1,262.0	221.8	1,483.8	Net investment assets	0.0	1,201.0	301.1	1,502.1

# b. Reconciliation of fair value measurements within level 3

The table below shows the movements in level 3 disclosures for 2024/25

Disclosures for level 3	Market value at 31-03-2024	Transfers into level 3	Transfers out of level 3	Purchases at cost	Sales	Unrealised gains / (losses)	realised gains / (losses)	Market value at 31-03-2025
	£m	£m	£m	£m	£m	£m	£m	£m
Private equity	24.4	0.0	0.0	0.2	(3.4)	0.0	0.0	21.2
Pooled property investments	119.0	0.0	0.0	0.0	(1.7)	0.7	0.0	118.0
Infrastructure	78.2	0.0	0.0	88.2	(6.5)	1.8	0.0	161.7
Long term investment	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.2
Total level 3	221.8	0.0	0.0	88.4	(11.6)	2.5	0.0	301.1

The table below shows the movements in level 3 disclosures for 2023/24

Disclosures for level 3	Market value at 31-03-2023	Transfers into level 3	Transfers out of level 3	Purchases at cost	Sales	Unrealised gains / (losses)	realised gains / (losses)	Market value at 31-03-2024
	£m	£m	£m	£m	£m	£m	£m	£m
Private equity	29.2	0.0	0.0	1.1	(4.4)	(2.5)	1.0	24.4
Pooled property investments	108.2	0.0	0.0	15.0	(1.7)	(2.5)	0.0	119.0
Infrastructure	75.6	0.0	0.0	0.2	(1.1)	3.5	0.0	78.2
Long term investment	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.2
Total level 3	213.2	0.0	0.0	16.3	(7.2)	(1.5)	1.0	221.8

## 14. Financial Instruments

## a. Classification of financial instruments

	at 31 March 2024				at 31 March 2	025
Fair Value through profit and loss	Assets held at amortised cost	Total		Fair Value through profit and loss	Assets held at amortised cost	Total
£m	£m	£m		£m	£m	£m
			Financial assets			
78.2	0.0	78.2	Infrastructure funds	161.7	0.0	161.7
0.0	0.2	0.2	Long-term investments	0.0	0.2	0.2
1,262.0	0.0	1,262.0	Pooled investments	1,201.0	0.0	1,201.0
119.0	0.0	119.0	Pooled property investments	118.0	0.0	118.0
24.4	0.0	24.4	Private equity funds	21.2	0.0	21.2
0.0	13.8	13.8	Cash	0.0	25.6	25.6
0.0	0.0	0.0	Investment income due	0.0	0.0	0.0
0.0	0.0	0.0	Other debtors*	0.0	0.0	0.0
1,483.6	14.0	1,497.6		1,501.9	25.8	1,527.7
			Financial liabilities			
0.0	0.0	0.0	Creditors*	0.0	0.0	0.0
1,483.6	14.0	1,497.6	Total	1,501.9	25.8	1,527.7

<sup>\*</sup>The table above *excludes* debtors valued at £0.1m (31 March 2024: £0.2m) and creditors valued at £2.5m (31 March 2024: £2.1m) which are noncontract based transactions and balances and therefore do not meet the criteria of financial instruments. Further information on current assets and current liabilities outstanding at the reporting date is detailed in notes 18 and 19.

## b. Net (Gains) and Losses on Financial Instruments

2023-24		2024-25
£m		£m
	Financial Assets	
128.1	Fair value through profit and loss	10.9
128.1		10.9

# 15. Risk and risk management

The Pension Fund's primary long-term risk is that its assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore, the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole Fund portfolio.

The Fund's investments are actively managed by ten main external fund managers who are charged with the responsibility to increase asset values, whilst maintaining market risk to acceptable levels. They achieve this mainly through diversification of stock portfolios across several geographical locations, various industrial sectors and asset classes. The managers' investing practices are controlled by pre-defined levels of tolerance.

Concentration risk is also controlled and monitored with a maximum proportion cap over the levels held in individual stocks as a set percentage of each manager's overall portfolio of stocks.

As part of each of the external fund managers' investing there is also a strict adherence to the principles of liquidity risk management in order to ensure cash flow requirements are met as and when they fall due.

All of the investing policies and practices are reviewed regularly after thorough consideration of economic and market conditions, and overall care is taken to identify, manage and control exposure to the price movements of several categories of investments.

### **Market risks**

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix. The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, while optimising investment return.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors, asset classes and individual securities. To mitigate market risk, the Pension Fund and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

## Price risk

In consultation with its investment consultant, Mercer Ltd, the Fund has determined that the following movements in market price risk are reasonably possible for 2024/25 assuming that all other variables, in particular foreign exchange rates and interest rates, remain the same:

Asset type	Value as at 31 March 2024	Change %	Value on increase	Value on decrease	Asset type	Value as at 31 March 2025	Change %	Value on increase	Value on decrease
	£m		£m	£m		£m		£m	£m
Pooled and Long term investments					Pooled and Long term investments				
Developed market global equities	775.7	20.7%	936.3	615.1	Developed market global equities	721.6	20.9%	872.4	570.8
Emerging market global equities	34.4	26.0%	43.3	25.5	Emerging market global equities	32.7	25.3%	41.0	24.4
Fixed Income	212.7	10.9%	235.9	189.5	Fixed Income	203.3	11.6%	226.9	179.7
Diversified growth funds	109.6	13.1%	124.0	95.2	Diversified growth funds	113.4	14.1%	129.4	97.4
Multi asset credit	129.8	12.4%	145.9	113.7	Multi asset credit	130.2	12.8%	146.9	113.5
	1,262.2		1,485.4	1,039.0		1,201.2		1,416.6	985.8
<b>Pooled Property Investments</b>					<b>Pooled Property Investments</b>				
UK property (proxy for residential property)	42.9	17.2%	50.3	35.5	UK property (proxy for residential property)	82.5	16.6%	96.2	68.8
Long lease UK property	76.1	11.2%	84.6	67.6	Long lease UK property	35.5	11.2%	39.5	31.5
	119.0		134.9	103.1		118.0		135.7	<b>100.</b> 3
Private Equity Funds					Private Equity Funds				
Private equity	24.4	26.7%	30.9	17.9	Private equity	21.2	27.0%	26.9	15.5
	24.4		30.9	17.9		21.2		26.9	15.5
Infrastructure Funds					Infrastructure Funds				
Unlisted infrastructure	78.2	14.7%	89.7	66.7	Unlisted infrastructure	161.7	12.3%	181.6	141.8
	78.2		89.7	66.7		161.7		181.6	141.8
Total	1,483.8		1,740.9	1,226.7	Total	1,502.1		1,760.8	1,243.40

## **Interest rate risk**

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. The pooled multi-asset investments are indirectly subject to interest rate risks, as underlying holdings include fixed income instruments, and this represent the risk that the fair value or these financial instruments will fluctuate because of changes in market interest rates. Fund managers have the discretion to manage interest risk exposure through the use of derivatives.

The Fund's indirect exposure to interest rate movements as at 31 March 2025 and 31 March 2024 (restated) is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value. Bonds and cash balances are exposed to interest rate risk. The table below demonstrates the change in value of these assets had the interest rate increased or decreased by 1%. The value as at 31 March 2024 has been restated from £182.2m to £392.9m due to a clerical error made.

Value as at 31 March 2024 (Restated)	Change	Value on increase (Restated)	Value on decrease (Restated)	Assets exposed to interest rate risk	Value as at 31 March 2025	Change	Value on increase	Value on decrease
£m	%	£m	£m		£m	%	£m	£m
13.8		13.8	13.8	Cash and cash equivalents	25.6		25.6	25.6
394.9	1.00%	376.8	413.0	Bonds	388.9	1.00%	373.4	404.4
408.7		390.6	426.8	Total	414.5		399.0	430.0

## **Currency risk**

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments owned directly or through a pooled structure, that are denominated in any currency other than the functional currency of the Fund (UK sterling).

This table summarises the position as at 31 March 2025, and the comparable position as at 31 March 2024 is shown below. The analysis uses historical currency volatility data sourced from the fund custodian, BNY.

Currency	As at 31 March 2024				
	Value	Change	Value on increase	Value on decrease	
	£m	%	£m	£m	
United States Dollar	545.3	2.41%	558.4	532.2	
Euro	194.4	1.29%	196.9	191.9	
Japanese Yen	36.4	2.53%	37.3	35.5	
Swiss Franc	17.4	0.00%	17.4	17.4	
Swedish Krona	12.6	1.75%	12.8	12.4	
Danish Krone	12.2	0.00%	12.2	12.2	
Taiwanese Dollar	10.5	1.82%	10.7	10.3	
Mexican Peso	10.4	2.35%	10.6	10.2	
Indian Rupee	9.8	2.03%	10	9.6	
South Korean Won	8.5	2.11%	8.7	8.3	
Other overseas	34.9	3.74%	36.2	33.6	
Overseas total	892.4		911.2	873.6	
Sterling	591.4				
Net investment assets	1,483.8				

Currency	As at 31 March 2025				
	Value	Change	Value on increase	Value on decrease	
	£m	%	£m	£m	
United States Dollar	612.2	2.42%	627.0	597.4	
Euro	232.3	1.28%	235.3	229.3	
Japanese Yen	48.4	2.58%	49.6	47.2	
Hong Kong Dollars	14.7	2.37%	15.0	14.4	
Swedish Krona	13.0	2.14%	13.3	12.7	
Taiwanese Dollar	11.6	1.80%	11.8	11.4	
Mexican Peso	10.5	0.00%	10.5	10.5	
Indian Rupee	10.1	2.13%	10.3	9.9	
Swiss Franc	8.5	1.70%	8.6	8.4	
Danish Krone	8.3	1.30%	8.4	8.2	
Other overseas	28.0	0.44%	28.1	27.9	
Overseas total	997.6		1,017.9	977.3	
Sterling	504.5				
Net investment assets	1,502.1				

### Liquidity risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. Officers monitor cash flows and take steps to ensure that there are adequate cash resources to meet the Fund's commitments. The Fund has immediate access to its cash holdings.

Liquid assets are those that can be converted to cash within three months, subject to normal market conditions. As at 31 March 2025, liquid investment assets were £1,201.0m representing 80% of total fund assets (£1,262.0m at 31 March 2024 representing 85% of the Fund at that date). These investments can in fact be liquidated within a matter of days.

### **Credit Risk**

Credit risk represents the risk that the counterparty to a financial transaction will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities. The selection of high-quality counterparts, brokers and financial institutions minimises credit risk that may occur through the failure of third parties to settle transactions in a timely manner.

# **16. Funding arrangements**

In accordance with statutory regulations a triennial valuation of the Pension Fund was completed by the City's independent consulting actuaries, Barnett Waddingham LLP, as at 31 March 2022 using the projected unit method and the resulting employers' contribution were implemented for the three financial years commencing 1 April 2023.

The main funding assumptions which follow was incorporated into the funding model used in the 31 March 2022 valuation (Consumer Price Inflation has been used as basis to reflect the actuarial assumption in real terms):

	March 2022		
	% p.a.	Real % p.a.	
Financial assumptions			
Discount rate	4.6	2.9	
Retail Price Inflation	3.2	1.0	
Consumer Price Inflation	2.9	-	
Pension increases	2.9	-	
Pay increases	3.9	1.0	

The discount rate reflects the asset allocation embedded in Fund's long-term strategy; the below table outlines how these assumptions translate into an overall discount rate assumption as at 31 March 2022.

Future assumed returns at 31 March 2022	Percentage of Fund	Return Assumption	Real (relative to CPI)
	%	%	%
Equities	55	6.9	5.2
Property and infrastructure	15	6.4	4.7
Absolute return fund - inflation plus 3.2%	30	4.9	3.2
Expenses (deduction)		(0.2)	(0.2)
Neutral estimate of discount rate based on long-term investment strategy		6.0	4.3
Prudence allowance		(1.4)	(1.4)
Discount rate		4.6	2.9

### **Demographic assumptions**

The assumed life expectancy from age 65 is shown below for the 31 March 2022 valuation.

Life expectancy from age 65		31 March 2022
Retiring today	Males	21.0
	Females	23.5
Retiring in 20 years	Males	22.3
	Females	24.9

## **Commutation assumption**

As part of the 31 March 2022 valuation the actuary assumed that members on average exchanged pension to get approximately 50% of the maximum available cash on retirement.

### 50:50 membership

The actuary has assumed that existing members will continue to participate in their current section.

### **Funding Position at Valuation date**

The valuation at 31 March 2022 revealed that the relationship between the values placed on the assets held by the Fund and the liabilities accrued in respect of pensionable service at that date were as follows:

	March 2022
Past service liabilities	£m
Active members	(448.0)
Deferred pensioners	(286.0)
Pensioners	(670.0)
Total	(1,404.0)
Assets	1,371.0
Deficit	(35.0)
Funding level	98%

Based on the above data the derivation of the basic rate of employer's contribution is set out below.

	March 2022
	Contribution rate %
Future service funding rate	18.5
Past service adjustment	2.5
Total contribution rate	21.0

The secondary rate contributions agreed with individual employers were set at the 31 March 2022 valuation to restore the Fund to a funding position of 100% over a recovery period of no longer than 11 years.

Whilst the Fund level contribution rate is now 21.0% per annum, within this individual employer contribution rates vary. Having considered the basic rate of employer's contributions above, the City of London Corporation set contribution rates applicable to its employees of 21.0% for each of the financial years 2023/24 to 2025/26. Exceptions are City Academy and the Multi Academy Trust who both pay 17.1% p.a., the London CIV (15.0%) and the Museum of London (16.1%).

# 17. Funded Obligation of the Overall Pension Fund

31 March 2024		31 March 2025
£m		£m
(1,536.6)	Present Value of the defined benefit obligation*	(1,365.2)
1,495.8	Fair Value of Fund Assets (bid value)	1,525.2
(40.8)	Net Liability	160.0

<sup>\*</sup>The present value of the funded obligation consists of £1,352.3m in respect of vested obligations and £12.9m in respect of non-vested obligations (2023/24: £1,520.9m and £15.7m respectively).

The above figures show the total net liability of the Fund as at 31 March 2025 and have been prepared by the fund actuary (Barnett Waddingham LLP) in accordance with IAS26. In calculating the disclosed numbers, the value of Fund's liabilities calculated for the funding valuation as at 31 March 2022 have been rolled forward, using financial assumptions that comply with IAS19.

at 31 March 2024		at 31 March 2024 Assumptions		1 March 2025
% p.a.	Real % p.a.*		% p.a.	Real % p.a.*
2.90	-	CPI increase	2.90	-
3.90	1.00	Salary increase	3.90	1.00
2.90	-	Pension increase	2.90	-
4.90	-	Discount Rate	5.85	-

<sup>\*</sup> Consumer Price Inflation has been used as basis to reflect the actuarial assumption in real terms.

Life expectancy from age 65		31 March 2024	31 March 2025
Retiring today	Males	20.8	20.7
	Females	23.3	23.3
Retiring in 20 years	Males	22.0	22.0
	Females	24.7	24.7

## **McCloud and Sargeant judgments**

The Government reformed public service pension schemes in 2014 and 2015 and introduced protections for older members. In December 2018, the Court of Appeal ruled that younger members of the Judges' and Firefighters' Pension schemes have been discriminated against because the protections do not apply to them. The Government has confirmed that there will be changes to all main public sector schemes, including the LGPS, to remove this age discrimination. Regulations in respect of the McCloud and Sargeant judgements came into force on 1 October 2023.

### **Guaranteed Minimum Pension (GMP) Equalisation**

On 23 March 2021, the Government published the outcome to its GMP Indexation consultation, concluding that all public service pension schemes, including the LGPS, will be directed to provide full indexation to members with a GMP reaching State Pension Age (SPA) beyond 5 April 2021. This is a permanent extension of the 'interim solution' that has applied to members with a GMP reaching SPA on or after 6 April 2016. Details of the consultation outcome can be found <a href="https://example.com/here">here</a>.

## 18. Current assets

Current assets include cash balances of £25.6m at 31 March 2025 (£13.8m at 31 March 2024) and accruals for contributions of £0.1m (£0.2m at 31 March 2024).

## 19. Current liabilities

Current liabilities represent accruals for investment management expenses, custodian fees and benefits payable of £2.5m (2023/24: £2.0m).

# 20. Additional voluntary contributions

Market Value at 31 March 2024		Market Value at 31 March 2025
£m		£m
2.3	Prudential	2.4
0.7	Standard Life Investments	0.7
0.1	Utmost Life and Pensions	0.1
3.1		3.2

Additional voluntary contributions (AVCs) are managed externally and independently from the rest of the Pension Fund. They are paid by members to the Corporation and transferred directly to the relevant fund managers – Prudential, Standard Life Investments and Utmost Life and Pensions (formerly Equitable Life). AVCs of £0.37m were paid in 2024/25 (2023/24: £0.37m).

In accordance with Regulation 4(1) (b) of the Pension Scheme (Management and Investment of Funds) Regulations 2016, the contributions paid, and the assets of these investments are not included in the Fund's accounts.

# 21. Related party transactions

The City of London Pension Fund is administered by the City of London Corporation. Consequently, there is a strong relationship between the local authority and the Pension Fund.

During the reporting period, the administering authority incurred salary expenses amounts to £0.6m (2023/24: £0.6m) which were recharged to the Pension Fund.

The Corporation is also the single largest employer of members of the Pension Fund and the employer contributions paid by it was £41.5m in 2024/25 (2023/24: £36.4m).

# 22. Key management personnel

The key management personnel of the Fund as at 31 March 2025 were the Chamberlain, Corporate Treasurer, Pensions Manager (Administration) and Group Accountant for Investments and Treasury Management. Total remuneration payable from the Pension Fund to key management personnel is set out below and has been apportioned based on an estimate of management personnel's time attributable to the Pension Fund.

2023-24		2024-25
£m		£m
0.2	Short-term benefits	0.2
0.2		0.2

# 23. Contingent liabilities and contractual commitments

As at 31 March 2025, the Fund had external outstanding capital commitments relating to Renewable Infrastructure of £61.8m (31 March 2024: £75m). Further outstanding capital commitments at 31 March 2025 totalled £5.7m (31 March 2024: £8.6m). These commitments relate to outstanding call payments due on unquoted limited partnership funds held in the private equity and infrastructure parts of the portfolio. The amounts 'called' by these funds are irregular in both size and timing over a period of between four and six years from the date of each original commitment.

The Fund is aware of the 'Virgin Media Ltd v NTL Pension Trustees II Ltd (and others)' case and considers that there is potential for the outcome of this case to have an impact on the City of London Pension Fund. The case affects defined benefit schemes that provided contracted-out benefits before 6 April 2016 based on meeting the reference scheme test. Where scheme rules were amended, potentially impacting benefits accrued from 6 April 1997 to 5 April 2016, schemes needed the actuary to confirm that the reference scheme test was still being met by providing written confirmation under Section 37 of the Pension Schemes Act 1993. In the Virgin Media case, the judge ruled that alterations to the scheme rules were void and ineffective due to the absence of this written actuarial confirmation. The case was taken to the Court of Appeal, and the original ruling was upheld in July 2024.

As a result, there may be a further liability to the Employer's share of the City of London Pension Fund for benefits that were reduced by previous amendments, if those amendments prove invalid. The Government Actuary's Department is currently undertaking a review to confirm whether such changes occurred in Local Government Pension Schemes (LGPS). Their most recent bulletin in November 2024 states that HM Treasury does not believe the Virgin Media case expressly addresses whether confirmation is required for public service pension schemes. Their view is that the relevant amendments in the LGPS would have been made by legislation and therefore would remain valid until revoked or repealed by subsequent legislation or declared void by a court. At this point, it is therefore not possible to estimate the potential impact, if any, on the City of London Pension Fund.

On 2nd September 2025, the Government published amendments to the Pension Schemes Bill to allow the retrospective validation of amendments which may have otherwise been invalid, this followed the Court of Appeal's decision in the Virgin Media case.



#### INVESTMENT PERFORMANCE REPORT

### **Performance Overview**

The Fund's primary long-term investment objective is to achieve and maintain a funding level at, or close to 100% of the Fund's estimated liabilities and within this, to endeavour to maintain low and stable employers' contribution rates. To achieve its objective, the Pension Fund is invested across a diverse array of asset classes, on a global basis, which includes exposure to publicly listed equities, fixed income, multi-asset funds, infrastructure, property and private equity. The Fund accesses these asset classes through pooled fund vehicles, managed by specialist appointed fund managers in each case.

The pooling of assets for the Local Government Pension Schemes (LGPS) is now mandatory. The London CIV is the asset pool operator for London LGPS Funds. As at 31 March 2025, 60% of the Pension Fund's assets (including commitments) are invested in funds on the London CIV's platform. The proportion of pooled assets is expected to increase to 100% by 31 March 2026 following the release of the 'Local Government Pension Scheme (England and Wales): Fit for the Future Consultation' and draft Pension Schemes Bill. All LGPS listed and unlisted assets are expected to be under the management of the Pool.

The year to 31 March 2025 was characterised by a dynamic and often volatile global investment environment, shaped by evolving monetary policy, geopolitical tensions, and changing investor sentiment. The first half of the year saw strong performance across major asset classes as inflationary pressures eased, and central banks began cutting interest rates. This policy shift supported a broad rally in equities and boosted fixed income returns and subsequently triggered a rotation in the market with value stocks outperforming growth, amid expectations of further interest rate cuts. However, the second half of the year brought renewed volatility, as political developments, including the U.S. presidential election and the UK Labour government's Autumn budget, whilst initially lifting sentiment, resulted in faded optimism amid rising concerns over tariffs, inflation, and fiscal policy. Geopolitical tensions, including conflicts in Ukraine and the Middle East, further complicated the landscape. As 2025 commenced, news that China's start-up company DeepSeek had developed an artificial intelligence (AI) model comparable to market leaders at a fraction of the cost, contributed towards the decline in U.S. equities and drove volatility in global markets. Meanwhile, in the UK, although equities rose over the final quarter, sentiment for UK stocks shifted following the UK Chancellor's Spring Statement which dampened expectations for near term growth. With limited fiscal headroom, concerns over potential tax hikes and spending cuts weighed on investor confidence. Overall, the year highlighted the importance of diversification and flexibility in navigating a complex and rapidly evolving global market landscape.

The Pension Fund's investments generated an annual return of +2.1% in the year to 31 March 2025, which falls short of the Fund's actuarially assessed absolute return target of +5.2% per annum. Over the longer term the Fund continues to outperform its absolute return target over five years, although the Fund trailed its asset allocation benchmark over all time horizons. The City of London Corporation sets out to maintain a diversified asset allocation strategy to seek broad exposure to different sources of risk and return via the Pension Fund's investment strategy, and this approach has delivered robust returns over the past year and the longer term.

#### **Asset Allocation**

The planned asset allocation for 2024/25 as per the Investment Strategy Statement (page 90) against the actual asset allocation as at 31 March 2025 was as follows:

Asset Class	Position as at 31/03/2025	Strategic target as at 31/03/2025	Range
	%	%	%
Equities	49	45	30-60
Multi asset	7	7	2-12
Multi asset Credit	9	8	3-13
Property	8	10	5-15
Infrastructure*	10	8	0-18
Renewable Infrastructure*	1	5	0-15
Private equity*	1	2	0-7
Corporate Bonds	13	15	10-20
Cash (internal)	2	0	0-5
Total	100	100	

<sup>\*</sup>The percentage allocations in the table above for infrastructure, renewable infrastructure and private equity as at 31 March 2025 do not include outstanding commitments that represent approximately 4.6% of the total Fund value.

The asset allocation as at 31 March 2025, is as per the next table. All assets have been categorised per their status with the London CIV: pooled, under pool management and not pooled.

Asset values as at 31 March 2025	Pooled	Under pool management	Not pooled	Total
	£m	£m	£m	£m
Equities	456.9	0.0	297.4	754.3
Bonds	203.3	0.0	0.0	203.3
Property	0.0	42.3	75.7	118.0
Diversified	130.2	0.0	113.4	243.6
Growth Funds				
Private equity	0.0	0.0	21.2	21.2
Infrastructure*	12.6	0.0	149.1	161.7
Cash	0.0	0.0	25.6	25.6
Total	803.0	42.3	682.4	1,527.7

<sup>\*</sup>The Pension Fund has a £75m (5%) commitment to the LCIV Renewable Infrastructure Fund of which £13.2m (1%) has been drawn down.

In order to provide additional information on investment in the UK, the relevant assets have been identified and disclosed in the table below. This includes some but not all of the assets included in the table above. As per guidance issued by the Government, the amounts below include the outstanding commitment to the LCIV Renewable Infrastructure Fund.

Asset values as at 31 March 2025	Pooled	Under pool management	Not pooled	Total
	£m	£m	£m	£m
<b>UK Listed Equities</b>	19.8	0.0	124.4	144.2
UK Government Bonds	5.0	0.0	1.8	6.8
UK Infrastructure	26.3	0.0	14.2	40.5
UK Private Equity	0.0	0.0	2.6	2.6

### **Pension Fund Investment Performance**

The investment performance of the Pension Fund is subject to regular monitoring by the City of London's custodian BNY, City Officers, the Investment Consultant and the Pensions Committee. Following the 2022 actuarial review the administering authority undertook an investment strategy review in 2023/24 and the Pensions Committee set an absolute return target of 5.2% p.a. effective from 1 April 2020 (previously 5.7% p.a.). Performance against this measure is shown in the table underneath.

	<b>2024/25</b> %	Last 3 Years % p.a.	Last 5 Years % p.a.
Pension Fund Returns			
Fund Return*	+2.1	+3.6	+8.6
Return Benchmark (5.2% p.a.)	+5.2	+5.2	+5.2
Relative Return	(3.2)	(1.6)	+3.4

<sup>\*</sup>The above table only reflects the returns on financial assets monitored by the Pension Fund's custodian and therefore does not include holdings in Private Equity, DIF Infrastructure IV, LCIV Renewable Infrastructure Fund or the shareholding in the London CIV Ltd, which combined represents approximately 3% of the Pension Fund's overall value.

Individual fund manager performance on an absolute basis and relative to an assigned benchmark is shown overleaf.

# **Individual Fund Manager Performance**

The table below shows the performance of the individual fund managers (net of fees) that managed Pension Fund assets as at 31 March 2025.

	Manager	2024/25 %	Last 3 Years % p.a.	Last 5 Years % p.a.
ies	Artemis			
UK Equities	Absolute	10.6	9.7	13.7
Ед	Benchmark (FTSE All Share)	10.5	7.2	12.0
ž	Relative	0.2	2.5	1.6
	LCIV Alpha Growth Fund (Baillie Gifford)			
	Absolute	(2.7)	3.0	9.8
	Benchmark (MSCI AC World)	4.9	7.6	14.3
	Relative	(7.6)	(4.6)	(4.5)
	LCIV Global Equity Value (Wellington)*			
ies	Absolute	n/a	n/a	n/a
<u>T</u>	Benchmark (MSCI AC World)	n/a	n/a	n/a
Ë	Relative	n/a	n/a	n/a
Overseas Equities	LCIV Global Equity Quality (Morgan Stanley)*			
ers	Absolute	n/a	n/a	n/a
ò	Benchmark (MSCI AC World)	n/a	n/a	n/a
	Relative	n/a	n/a	n/a
	C-Worldwide			
	Absolute	(2.0)	4.8	11.3
	Benchmark (MSCI AC World)	4.9	7.6	14.3
	Relative	(6.8)	(2.9)	(3.0)
Multi-asset	Ruffer			
-as	Absolute	3.5	(0.3)	5.2
Ξ	Benchmark (CPI + 4%)	6.4	9.2	8.6
Σ	Relative	(2.9)	(9.5)	(3.4)
	LCIV ACF (CQS)			
Multi- asset Credit	Absolute	8.5	5.4	8.5
ML ass		9.1	8.2	6.6
	Relative	(0.6)	(2.8)	1.9

	Managan	2023/24	Last 3 Years	Last 5 Years
	Manager	%	% p.a.	% p.a.
	LCIV B&M (Short duration) (Insight)			
qs	Absolute	5.1	n/a	n/a
Corporate Bonds	Benchmark (iBoxx GBP Coll & Corp 0-5)	5.2	n/a	n/a
ë H	Relative	(0.1)	n/a	n/a
orat	LCIV B&M (Long duration) (Insight)			
ρ	Absolute	(3.9)	n/a	n/a
ပိ	Benchmark (iBoxx GBP Coll Corp 10+)	(3.5)	n/a	n/a
	Relative	(0.4)	n/a	n/a
	Aviva Lime			
	Absolute	3.3	(3.6)	1.7
	Benchmark (Gilts + 1.5%)	(3.0)	(7.9)	(6.6)
	Relative	6.3	4.3	8.3
UK Property	M&G SPIF			
bec	Absolute	5.7	(5.4)	(0.4)
Pr	Benchmark (RPI + 3%)	6.2	9.9	9.2
ž	Relative	(0.5)	(15.3)	(9.6)
_	M&G UK Residential			
	Absolute	2.8	0.9	0.5
	Benchmark (6%)	6.0	6.0	6.0
	Relative	(3.3)	(5.1)	(5.5)
	IFM			
σ	Absolute	5.0	8.3	9.7
Ţ	Benchmark (CPI + 4%)	6.4	9.2	8.6
ב ה	Relative	(1.5)	(0.9)	1.1
Infrastructure	JP Morgan*			
afr.	Absolute	n/a	n/a	n/a
=	Benchmark (CPI + 4%)	n/a	n/a	n/a
	Relative	n/a	n/a	n/a

<sup>\*</sup>No performance data is available for the LCIV Global Equity Fund, LCIV Global Quality Fund and JP Morgan as initial investment were made during Q4 2024 and Q1 2025.

### POOLING AND INVESTMENT MANAGEMENT COSTS REPORT

In 2015, the UK Government initiated a major reform of the Local Government Pension Scheme (LGPS) when it invited administering authorities in England and Wales to develop regional asset pools for investment. The City of London Corporation joined other London local authorities in creating the London Collective Investment Vehicle (CIV), a regional pool operator for the capital. The London CIV has £33.6bn of LGPS assets under management as at 31 March 2025. It is currently developing its fund range to meet the investment needs of London's LGPS pension funds.

The Pension Fund is aware of the Governments agenda towards increased pooling however the Fund's policy in relation to pooling has been to look to transition assets as and when appropriate to do so once the relevant investment strategies are available to meet the Fund's asset allocation and investment strategy needs. In 2024/25, the Fund transitioned £271m, the equivalent of 18% of assets under management to the pool due to the availability of appropriate strategies. This was in addition to the £13.2m that was drawn down from the London CIV Renewable Infrastructure Fund (RIF). These transfers have increased the funds pooled percentage to 56%, with a remaining 4% commitment to the RIF. The remaining 44% of unpooled assets have yet to be transferred as no suitable funds are available on the pool platform, however the assets will be transferred to the management of the London CIV before the 31 March 2026 deadline. More information on the Fund's approach to pooling can be found in the Investment Strategy Statement, which starts at page 90.

### **Pooled Investment Assets**

The Pension Fund has transitioned three investment mandates to the London CIV (global equities, multi-asset credit and corporate bonds) which are invested in the LCIV Global Alpha Growth Fund (GAGF), the LCIV Global Equity Value Fund (GEV), the LCIV Global Equity Quality Fund (GEQ), the LCIV Alternative Credit Fund (ACF) and the LCIV Buy and Maintain funds-short and long durations (B&M).

The Pension Fund has also made a £75m commitment to the LCIV RIF of which c.£13.2m has been drawn down as at 31 March 2025.

In addition, on the 1 July 2024, the Pension Fund's investment in the M&G UK Residential Fund (M&G UKRF) was moved across to the London CIV for them to manage.

Fund	Value as at 31 March 2025	
	£m	%
LCIV Global Alpha Growth Fund	187.5	12%
LCIV Global Equity Value	114.8	8%
LCIV Global Equity Quality	154.4	10%
LCIV Alternative Credit Fund	130.2	9%
LCIV Buy & Maintain – Short duration	105.5	7%
LCIV Buy & Maintain – Long duration	97.8	6%
LCIV Renewable Infrastructure Fund	12.6	1%
M&G UK Residential Fund	42.3	3%
Total	845.1	56%
Outstanding commitment	61.8	4%
Total including commitments	906.9	60%

## Pool set-up and ongoing management costs

The below table summarises pooling costs incurred by the City of London Corporation during 2024/25 and to date.

	2024/25 £'000	Cumulative £'000
Set up costs		
- Shareholding at cost	-	200
- Development funding costs	76	662
Ongoing management costs		
- Annual service charge	25	250
- Investment Management costs	1,685	7,097
Total	1,786	8,209

The City of London Corporation has contributed a total of £662k towards the development of the London CIV as at 31 March 2025, including £76k in 2024/25. The Pension Fund also has a shareholding in the London CIV valued at £200k at cost.

In addition to these set up costs, the Corporation has also incurred ongoing management costs from the London CIV, which can broadly be categorised as follows:

- An annual service charge of £25k which has been payable since 2015/16; and
- Investment management costs which commenced in 2018/19 when the Pension Fund initiated investments in the London CIV. This expenditure amounted to £1,685k in 2024/25 (2023/24: £1,052k).

## **Investment management costs**

Investment management costs totalled £7,195k in 2024/25 (£7,096k in 2023/24) as disclosed in the Pension Fund Accounts above. A breakdown of pooled and non-pooled investment management costs for the year by asset class and by fee type is provided below.

2024/25	Pooled assets	Non- pooled assets	Total
	£'000	£'000	£'000
Asset Class			
- Infrastructure	118	1,494	1,612
- Pooled investments	1,568	2,765	4,333
- Pooled property investments	307	277	584
- Private equity	-	666	666
TOTAL	1,993	5,202	7,195
Fee type			0
- Management fees	1,875	3,661	5,536
- Performance related fees	-	1,203	1,203
- Transaction costs	118	338	456
TOTAL	1,993	5,202	7,195

The Pension Fund's savings achieved for the year ended 31 March 2025 as a result of pooling assets via the London CIV is shown in the table below. The net savings have been calculated by the London CIV.

Total Assets Under Management	Total Gross Savings	LCIV Management Fee	Service charge and DFC	Net Savings
£m	£'000	£'000	£'000	£'000
790.0	781.0	186.0	98.0	497.0

## **Responsible Investment**

The London CIV has adopted a responsible investment policy which is available from the organisation's website at the following address: <a href="https://londonciv.org.uk/responsible-investment">https://londonciv.org.uk/responsible-investment</a>

### **London CIV Annual Review**

The London CIV's Annual Review for 2023/24 can be obtained from the organisation's website at: <a href="https://londonciv.org.uk/reports-and-regulatory-information">https://londonciv.org.uk/reports-and-regulatory-information</a>

### **Contact Details**

The contact details for the London LGPS CIV Ltd are as follows:

Email: <u>info@londonciv.org.uk</u>

Tel: 0208 036 9000

Website: <a href="https://londonciv.org.uk">https://londonciv.org.uk</a>

#### RESPONSIBLE INVESTMENT REPORT

The City of London Corporation (the Corporation) is committed to being a responsible investor and the long-term steward of the assets in which it invests. It expects this approach to protect and enhance the value of assets over the long term.

Our approach is grounded in the recognition that poor management of environmental, social and governance ("ESG") issues can cause material harm. We therefore believe that it is consistent with our fiduciary duties to manage ESG risks proactively. Accordingly, we seek to integrate ESG issues throughout the investment decision making process and to execute our stewardship responsibilities effectively. Indeed, as active asset owners we wish to use our influence to engage for change. We understand that our chances of success are greatly enhanced through collaboration with others and thus set high expectations amongst our appointed external investment managers and advisors.

#### **Annual Overview**

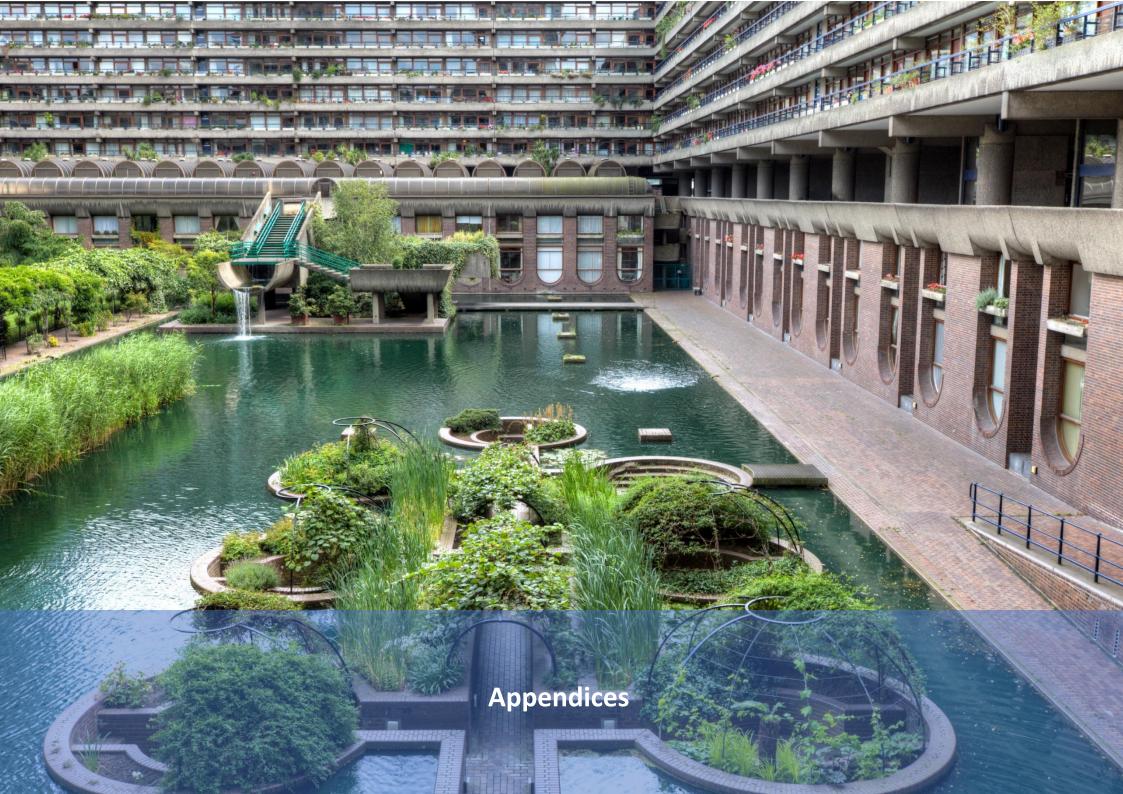
### Climate action

We recognise the material threat posed by climate change to almost every activity. In 2020, the Corporation published its <u>Climate Action</u> <u>Strategy</u>, which commits the organisation to achieving net zero carbon emissions across the organisation and set out specific targets for our financial investments, including aligning investments with the Paris climate accord. Work continues to enable us to meet this ambition. We have completed a deep dive dialogue round with our current external managers and the London CIV to understand and map their preparedness for the climate transition as well as to offer encouragement and engender progress amongst our key partners. As a culmination of this initial phase of work, in February 2021, the Financial Investment Board which at that

time were responsible for the financial investments held by the Pension Fund agreed a revised Responsible Investment Policy, consistent with the Climate Action Strategy which raises expectations amongst our external partners and advisors. The City of London Corporation completed its second Taskforce on Climate Related Financial Disclosures (TCFD) aligned report, which was released in June 2024, and plans to produce this every two years. Whilst the TCFD was disbanded in December 2023 as their work is now complete, their recommendations have been fully incorporated into the Standards set by the International Sustainability Standards Board (ISSB). The full details around the reporting and disclosure requirements in the new standards will be explored in 2025. We have completed the second detailed climate scenario analysis of our financial investments which has evaluated the potential risks and impact that climate change poses to the performance of financial investments.

### **Next Steps**

Following the completion of the second climate scenario analysis, work will continue over the near future to advance further the Corporation's responsible investment practices, including the re-assessment of the City Corporation's Financial Investments Net-Zero pathway post 2027. We recognise the significant level of work required to realise our ambitious climate commitments. We continue to implement a comprehensive engagement strategy and intensively work with managers to accelerate their integration of climate risk into the investment process and evaluate changes to asset allocations, including determining an appropriate approach to increase exposure to climate solutions.



### POLICY AND GOVERNANCE COMPLIANCE STATEMENT

### The Scheme

Regulation 55 of the Local Government Pension Scheme Regulations 2013 requires all administering authorities for local government pension schemes to publish a Governance Compliance Statement setting out the Fund's governance arrangements. Information on the extent of the Fund's compliance with guidance issued by the Secretary of State for Levelling Up, Housing and Communities is also a requirement of this regulation.

The Local Government Pension Scheme (LGPS) was established in accordance with statute to provide death and retirement benefits for all eligible employees. The LGPS is a funded scheme, with employee contribution rates ranging from 5.5% to 12.5% and employer rates being variable depending on the funding level assessed every three years by the fund actuary. Benefits are defined in law and inflation-proofed in line with increases in the Consumer Price Index (CPI) for September. The scheme is operated by designated administering authorities - each maintains a fund and invests monies not needed immediately. The Court of Common Council is a designated administering authority.

### **The Pensions Committee**

On 21 April 2022, the Pensions Committee was formally appointed to undertake statutory functions on behalf of the LGPS and ensure compliance with the Local Government Pensions Scheme Regulations, relevant legislation and best practice as advised by the Pensions regulator.

With effect from the date of appointment, the Pensions Committee oversees all matters in relation the Pensions, previously covered by the

Financial Investment Board and Finance Committee. Responsibilities include:

- Reviewing strategies and policies such as investments, responsible investment, funding and administration of the Pension Fund.
- Monitoring the Pension Fund's investment arrangements including asset allocation, the performance of investment managers and advisors, and asset pooling arrangements (noting that the Pension Fund is a shareholder of the London CIV pool).
- Ensuring the Corporation effectively discharges its obligations to scheme members and employers as an administrating authority.
- Working with, receiving and considering comments from the Local Government Pensions Board (a scrutiny and non-decision-making body established under the Regulations) in pursuit of good governance of the LGPS.

No member of the Pension Committee may be a Member of the Local Government Pensions Board or be the Chair/Deputy Chair of the Corporate Services Committee, Finance Committee or the Policy & Resources Committee simultaneously. The membership of the Committee is as below:

- Up to seven Members elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment.
- Up to three independent members co-opted to the Committee on the advice of the Chamberlain, with voting rights.

The quorum consists of any three elected members and the Committee will meet a minimum of four times a year.

### The Pensions Board

With effect from 1 April 2015, all administering authorities are required by the Public Services Pensions Act 2013 to establish a Pensions Board to assist them. The City of London Corporation Pensions Board was established by the Court of Common Council on 5 March 2015.

The role of the Pensions Board is to assist the administering authority with scrutinising the adequacy of arrangements in place to meet the requirements of scheme regulations and the extent to which local policy and guidance is fit for purpose. The Board does not have a decisionmaking role in relation to management of the Fund but is able to make recommendations to the Pensions Committee. In line with the requirements of the Public Services Pensions Act 2013 for the management of the City of London Corporation's Pension Scheme, the Board will be responsible for assisting the Scheme Manager (the City of London Corporation) in the following matters:

- a) Securing compliance with the scheme regulations and other legislation relating to the governance and administration of the scheme and any statutory pension scheme that it is connected to;
- b) Securing compliance with requirements imposed in relation to the scheme and any connected scheme by the Pensions Regulator; and
- c) Other such matters as the scheme regulations may specify.

The membership of the Board is as follows:

- Three employer representatives comprising one officer and two Common Councilman
- Three scheme member representatives for the Pension Fund.

All Members of the Board will be eligible to stand as Chair and Deputy Chair and to vote on the election to these positions. To allow reports on the work of the Committee to be made to the Court of Common Council, either the Chair or Deputy Chair must be a Member of the Court of Common Council. The quorum of the Board will consist of three

Members, including one employer representative and one scheme member representative. The Board will meet a minimum of twice a year.

### **Committee and Board Member Training**

All Pensions Committee and Pensions Board Members are required to have the necessary skills and knowledge to effectively discharge their responsibilities. In order to support Member's knowledge and understanding, Members are required to complete to the Pension Regulator (tPR) Public Service Toolkit (7 modules) and the current Actuary's (Barnett Waddingham (BW)) 'Enlighten!' online training (4 modules). Both the Pensions Committee and Pensions Board Members are expected to comply with a training policy on knowledge and understanding, including undertaking an annual review of their knowledge and skills to identify gaps and weaknesses. Below is a record of the Members' completion of the training, although a number of

Members' had system access issues in relation to the BW training.

		tPR Training (7 Modules)	BW Training (4 Modules)
	Timothy Butcher (Chairman)	7 Modules	0 Modules
ë	David Sales (Deputy Chairman)	7 Modules	0 Modules
m Ħ	Alderman Gregory Jones KC (joined April 2024)	0 Modules	0 Modules
Pensions Committee	Deputy Henry Pollard (resigned February 2025)	0 Modules	1 Modules
ns C	Deputy Madush Gupta (resigned February 2025)	7 Modules	0 Modules
oisi	Deputy Christopher Boden	3 Modules	0 Modules
Per	Timothy James McNally	0 Modules	0 Modules
	Clare James (Independent Member)	7 Modules	0 Modules
# _	Mark Wheatley (Chairman)	7 Modules	0 Modules
mei	Peter Lisley (Deputy Chairman)	7 Modules	4 Modules
rern s Bc	David Pearson	6 Modules	1 Modules
Go. sion	Christina McLellan	7 Modules	3 Modules
Local Government Pensions Board	Paul Wilkinson	7 Modules	1 Modules
	Alderman Prem Goyal (resigned July 2025)	7 Modules	0 Modules

During the year, the Pensions Committee were also offered a training session on the Actuarial Valuation run by the Actuary (Barnett Waddingham) and the Local Government Pensions Board were offered a session on Investments run by Officers. Attendance of these training sessions was monitored and the Members who attended the training is summarised below.

Additional Committee Training	Additional Board Training
Timothy Butcher (Chairman)	Mark Wheatley (Chairman)
David Sales (Deputy Chairman)	Peter Lisley (Deputy Chairman)
Deputy Henry Pollard (resigned February 2025)	Christina McLellan
Deputy Madush Gupta (resigned February 2025)	Paul Wilkinson
Clare James (Independent Member)	

#### **Conflicts of Interest**

The Pension Fund is invested in the London CIV, the asset pool operator for the London LGPS Funds. The Chief Commercial Officer, who is also a member of the executive committee at the London CIV (Andrien Meyers) sits as an independent Member of the City of London Corporation and currently is Deputy Chair of the Finance Committee.

# **Freedom of Information Requests**

The public have the right to ask to see recorded information held by public authorities, as set out in the Freedom of Information Act 2000. During the year, the Fund received 19 Freedom of Information requests (FOIs), all of which were responded to within the statutory deadline of 20 working days. The most common FOI request was in relation the Pension Fund's Alternative Asset Portfolio.

### **Code of Transparency**

Following the shift towards investment management fee transparency and consistency within the LGPS, the Scheme Advisory Board (SAB) has developed a voluntary Code of Transparency for LGPS asset managers. Transparency is also a target for the revised CIPFA accounting standard issued for inclusion in the statutory annual report and accounts and is included in the government's investment reform guidance and criteria for LGPS pooling.

The Code is voluntary and details the provision of transparent and consistent investment cost and fee information between investment managers and administering authorities. Signatories to the code are required to complete a template which details management expenses associated with the running of the fund, including direct and indirect costs.

Asset managers which sign up to the code are required to put systems in place within 12 months of signing up to allow the automatic submission of the templates to each Administrating Authority. The SAB reserves the right to remove any signatory which is reported by an Administering Authority to be in breach of the code.

The Pension Fund encourages all Investment Managers to complete the templates and used the data completed by the managers to compile the management expenses of the Pension Fund at a detailed level.

## **Compliance with Statutory Guidance**

It is a regulatory requirement that the Fund publishes the extent to which it complies with statutory guidance issued by the Secretary of State for Housing, Communities and local government. This statement will be kept under review and updated as required.

### CITY OF LONDON CORPORATION PENSION FUND

## ASSESSMENT OF COMPLIANCE WITH MHCLG BEST PRACTICE PRINCIPLES

	Principle	Narrative from Guidance Note	Compliance?
A	Structure	(a) the Management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing Council.	Full compliance. Responsibility for all management (investment management and management/administration of benefits) is overseen by the Pensions Committee.
		(b) that representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee.	Partial compliance. Representatives of scheduled bodies admitted body employers, unions, employees or pensioners are not included on the Pensions Committee. The Pensions Board has three employer representatives and three scheme member representatives.
		(c) that where a secondary committee or panel has been established, the structure ensures effective communication across both levels.	Not applicable. Reports and decisions are communicated between Committees as appropriate (either by minutes or resolution).
		(d) that where a secondary committee or panel has been established, at least one seat on the main committee is allocated for a member from the secondary committee or panel.	Not applicable as no secondary committee or panel exists.

	Principle	Narrative from Guidance Note	Compliance?
В	Representation	(a) that all key stakeholders are afforded the opportunity to be represented within the main or secondary committee structure.  These include:	
		(i) employing authorities (including non-scheme employers, e.g. admitted bodies)	Partial compliance. Representatives of scheduled or admitted bodies, scheme members or pensioners are not
		(ii) scheme members (including deferred and pensioner scheme members)	included in committee structure but do have equal access to all non-confidential papers and meetings.
		(iii) where appropriate, independent professional observers	The Pension Fund does not currently have independent professional observers but does have an independent Member.
		(iv) expert advisers	Full compliance. The investment consultant, Mercer Ltd, attended all meetings of the Pensions Committee.
С	Selection and Role of Lay Members	(a) that committee or panel members are made fully aware of the status, role and function they are required to perform on either a main or secondary committee.(It is the role of the administering authority to make places available for lay members (i.e. non-elected members representing other employers or stakeholders) and for the groups to nominate the representatives. The lay members are not there to represent their own local, political, or private interest but owe a duty of care to their beneficiaries and are required to act in their best interests at all times.)	Full compliance. The Pensions Committee can appoint up to three Independent Members, for which one has been appointed.
		(b) that at the start of any meeting, Committee members are invited to declare any financial or pecuniary interest	Full compliance. This is standard practice at all Committee meetings.
		related to specific matters on the agenda.	

	Principle	Narrative from Guidance Note	Compliance?
D	Voting	(a) the policy of individual administering authorities on voting rights is clear and transparent, including the justification for not extending voting rights to each body or group represented on main LGPS committees.	Full compliance. Each member holds one vote on the respective committee. No other bodies or groups are represented.
E	Training / Facility Time / Expenses	<ul> <li>(a) that in relation to the way in which statutory and related decisions are taken by the administering authority, there is a clear policy on training, facility time and reimbursement of expenses in respect of members involved in the decision-making process.</li> <li>(b) that where such a policy exists, it applies equally to all members of committees, sub-committees, advisory panels or any other form of secondary forum.</li> <li>(c) that the administering authority considers the adoption of annual training plans for Committee members and maintains a log of all such training undertaken.</li> </ul>	Partial Compliance. Members of the Pensions Committee are expected to undertake the Pension Regulator's online training (public sector pension scheme modules), the Actuary 'Barnett Waddingham's' online training as well as attend training sessions Officers organise.
F	Meetings - Frequency	<ul> <li>(a) that an administering authority's main committee or committees meet at least quarterly.</li> <li>(b) that an administering authority's secondary committee or panel meet at least twice a year and is synchronised with the dates when the main committee sits.</li> </ul>	Full compliance. The Pensions Committee met at least 4 times per year.  Not applicable. No secondary committee or panel exists.
		(c) that an administering authority who do not include lay members in their formal governance arrangements, provide a forum outside of those arrangements by which the interests of key stakeholders can be represented.	Not applicable. No outside forum exists.

	Principle	Narrative from Guidance Note	Compliance?
G	Access	(a) that subject to any rules in the council's constitution, all members of main and secondary committees or panels have equal access to committee papers, documents and advice that falls to be considered at meetings of the main Committee.	Full compliance. Agenda papers, etc., provided to the relevant Committee Members and available to all Members.
Н	Scope	(a) that administering authorities have taken steps to bring wider scheme issues within the scope of their governance arrangements.	Partial compliance. Whilst the Fund does not currently use independent professional observers, officers monitor and advise on governance issues and report to the appropriate committee
I	Publicity	(a) that administering authorities have published details of their governance arrangements in such a way that stakeholders with an interest in the way in which the scheme is governed can express an interest in wanting to be part of those arrangements.	Partial compliance. Governance Statements and Annual Accounts are posted on the City of London website and policy documents and information is circulated to scheme members on a regular basis.

#### **FUNDING STRATEGY STATEMENT**

#### Introduction

This is the Funding Strategy Statement for the City of London Corporation Pension Fund (the Fund). It has been prepared in accordance with Regulation 58 of the Local Government Pension Scheme Regulations 2013 as amended (the Regulations) and describes the City of London Corporation's strategy, in its capacity as administering authority, for the funding of the City of London Corporation Pension Fund.

The Fund's employers and the Fund Actuary, Barnett Waddingham LLP, have been consulted on the contents of this statement.

This statement should be read in conjunction with the Fund's Investment Strategy Statement (ISS) and has been prepared with regard to the guidance (*Preparing and Maintaining a funding strategy statement in the LGPS 2016 edition*) issued by the Chartered Institute of Public Finance and Accountancy (CIPFA).

## **Purpose of the Funding Strategy Statement**

The purpose of this Funding Strategy Statement (FSS) is to:

- Establish a clear and transparent fund-specific strategy that will identify how employers' pension liabilities are best met going forward;
- Support the desirability of maintaining as nearly constant a primary contribution rate as possible, as defined in Regulation 62(6)(b) of the Regulations;
- Ensure that the regulatory requirements to set contributions to meet the future liability to provide Scheme member benefits in a way that ensures the solvency and long-term cost efficiency of the Fund are met; and
- Take a prudent longer-term view of funding those liabilities.

# Aims and purpose of the Fund

The aims of the Fund are to:

- Manage employers' liabilities effectively and ensure that sufficient resources are available to meet all liabilities as they fall due;
- Enable total contribution rates to be kept as nearly constant as
  possible and (subject to the administering authority not taking
  undue risks) at reasonable cost to all relevant parties (such as
  the taxpayers, scheduled, resolution and admitted bodies),
  while achieving and maintaining Fund solvency and long-term
  cost efficiency, which should be assessed in light of the risk
  profile of the Fund and employers, and the risk appetite of the
  administering authority and employers alike; and
- Seek returns on investment within reasonable risk parameters.

The purpose of the Fund is to:

- Pay pensions, lump sums and other benefits to Scheme members as provided for under the Regulations;
- Meet the costs associated in administering the Fund; and
- Receive and invest contributions, transfer values and investment income.

## **Funding objectives**

Contributions are paid to the Fund by Scheme members and the employing bodies to provide for the benefits which will become payable to Scheme members when they fall due.

The funding objectives are to:

 Ensure that pension benefits can be met as and when they fall due over the lifetime of the Fund;

- Ensure the solvency of the Fund;
- Set levels of employer contribution rates to target a 100% funding level over an appropriate time period and using appropriate actuarial assumptions, while taking into account the different characteristics of participating employers;
- Build up the required assets in such a way that employer contribution rates are kept as stable as possible, with consideration of the long-term cost efficiency objective; and
- Adopt appropriate measures and approaches to reduce the risk, as far as possible, to the Fund, other employers and ultimately the taxpayer from an employer defaulting on its pension obligations.
- In developing the funding strategy, the administering authority should also have regard to the likely outcomes of the review carried out under Section 13(4)(c) of the Public Service Pensions Act 2013. Section 13(4)(c) requires an independent review of the actuarial valuations of the LGPS funds; this involves reporting on whether the rate of employer contributions set as part of the actuarial valuations are set at an appropriate level to ensure the solvency of the Fund and the long-term cost efficiency of the Scheme so far as relating to the pension Fund. The review also looks at compliance and consistency of the actuarial valuations.

## **Key parties**

The key parties involved in the funding process and their responsibilities are set out below.

#### The administering authority

The administering authority for the Fund is City of London Corporation. The main responsibilities of the administering authority are to:

- Operate the Fund in accordance with the LGPS Regulations;
- Collect employee and employer contributions, investment income and other amounts due to the Fund as stipulated in the Regulations;
- Invest the Fund's assets in accordance with the Fund's Investment Strategy Statement;
- Pay the benefits due to Scheme members as stipulated in the Regulations;
- Ensure that cash is available to meet liabilities as and when they fall due;
- Take measures as set out in the Regulations to safeguard the Fund against the consequences of employer default;
- Manage the actuarial valuation process in conjunction with the Fund Actuary;
- Prepare and maintain this FSS and also the ISS after consultation with other interested parties;
- Monitor all aspects of the Fund's performance;
- Effectively manage any potential conflicts of interest arising from its dual role as both Fund administrator and Scheme employer; and
- Enable the Local Pension Board to review the valuation process as they see fit.

## Scheme employers

In addition to the administering authority, a number of other Scheme employers participate in the Fund.

The responsibilities of each employer that participates in the Fund, including the administering authority, are to:

- Collect employee contributions and pay these together with their own employer contributions, as certified by the Fund Actuary, to the administering authority within the statutory timescales;
- Notify the administering authority of any new Scheme members and any other membership changes promptly;
- Develop a policy on certain discretions and exercise those discretions as permitted under the Regulations;
- Meet the costs of any augmentations or other additional costs in accordance with agreed policies and procedures; and
- Pay any exit payments due on ceasing participation in the Fund

#### Scheme members

Active Scheme members are required to make contributions into the Fund as set by the Ministry of Housing, Communities and Local Government (MHCLG).

#### **Fund Actuary**

The Fund Actuary for the Fund is Barnett Waddingham LLP. The main responsibilities of the Fund Actuary are to:

- Prepare valuations including the setting of employers' contribution rates at a level to ensure Fund solvency and longterm cost efficiency after agreeing assumptions with the administering authority and having regard to the FSS and the Regulations;
- Prepare advice and calculations in connection with bulk transfers and the funding aspects of individual benefit-related matters such as pension strain costs, ill-health retirement costs, compensatory added years costs, etc.;
- Provide advice and valuations on the exiting of employers from the Fund;
- Provide advice and valuations relating to new employers, including recommending the level of bonds or other forms of security required to protect the Fund against the financial effect of employer default;
- Assist the administering authority in assessing whether employer contributions need to be revised between valuations as permitted or required by the Regulations;
- Ensure that the administering authority is aware of any professional guidance or other professional requirements which may be of relevance to their role in advising the Fund; and
- Advise on other actuarial matters affecting the financial position of the Fund.

#### **Funding strategy**

The factors affecting the Fund's finances are constantly changing, so it is necessary for its financial position and the contributions payable to be reviewed from time to time by means of an actuarial valuation to check that the funding objectives are being met.

The most recent actuarial valuation of the Fund was carried out as at 31 March 2022. The results of the 2022 valuation are set out in the table below:

2022 valuation results	
Surplus (Deficit)	(£35m)
Funding level	98%

On a whole Fund level, the primary rate required to cover the employer cost of future benefit accrual was 18.5% of payroll p.a.

The individual employer contribution rates are set out in the Rates and Adjustments Certificate which forms part of the Fund's 2022 valuation report.

The actuarial valuation involves a projection of future cashflows to and from the Fund. The main purpose of the valuation is to determine the level of employers' contributions that should be paid to ensure that the existing assets and future contributions will be sufficient to meet all future benefit payments from the Fund. A summary of the methods and assumptions adopted is set out in the sections below.

# **Funding method**

The key objective in determining employers' contribution rates is to establish a funding target and then set levels of employer contribution rates to meet that target over an agreed period.

The funding target is to have sufficient assets in the Fund to meet the accrued liabilities for each employer in the Fund.

For all employers, the method adopted is to consider separately the benefits accrued before the valuation date (past service) and benefits expected to be accrued after the valuation date (future service). These are evaluated as follows:

- The past service funding level of the Fund. This is the ratio of accumulated assets to liabilities in respect of past service. It makes allowance for future increases to members' pay and pensions. A funding level in excess of 100% indicates a surplus of assets over liabilities; while a funding level of less than 100% indicates a deficit; and
- The future service funding rate (also referred to as the primary rate as defined in Regulation 62(5) of the Regulations) is the level of contributions required from the individual employers which, in combination with employee contributions is expected to cover the cost of benefits accruing in future.

The adjustment required to the primary rate to calculate an employer's total contribution rate is referred to as the secondary rate, as defined in Regulation 62(7). Further details of how the secondary rate is calculated for employers is given below in the Deficit recovery/surplus amortisation periods section.

The approach to the primary rate will depend on specific employer circumstances and in particular may depend on whether an employer is an "open" employer – one which allows new recruits access to the Fund, or a "closed" employer – one which no longer permits new staff access to the Fund. The expected period of participation by an employer in the Fund may also affect the total contribution rate.

For open employers, the actuarial funding method that is adopted is known as the Projected Unit Method. The key feature of this method is that, in assessing the future service cost, the primary rate represents the cost of one year's benefit accrual only.

For closed employers, the actuarial funding method adopted is known as the Attained Age Method. The key difference between this method and the Projected Unit Method is that the Attained Age Method assesses the average cost of the benefits that will accrue over a specific period, such as the length of a contract or the remaining expected working lifetime of active members.

The approach by employer may vary to reflect an employer's specific circumstance, however, in general the closed employers in the Fund are admission bodies who have joined the Fund as part of an outsourcing contract and therefore the Attained Age Method is used in setting their contributions. All other employers (for example councils, higher education bodies and academies) are generally open employers and therefore the Projected Unit Method is used. The administering authority holds details of the open or closed status of each employer

#### Valuation assumptions and funding model

In completing the actuarial valuation, it is necessary to formulate assumptions about the factors affecting the Fund's future finances such as price inflation, pay increases, investment returns, rates of mortality, early retirement and staff turnover etc.

The assumptions adopted at the valuation can therefore be considered as:

- The demographic (or statistical) assumptions which are essentially estimates of the likelihood or timing of benefits and contributions being paid, and
- The financial assumptions which will determine the estimates of the amount of benefits and contributions payable and their current (or present) value.

#### Future price inflation

The base assumption in any valuation is the future level of price inflation over a period commensurate with the duration of the liabilities, as measured by the Retail Price Index (RPI). This is derived using the 20 year point on the Bank of England implied Retail Price Index (RPI) inflation curve, with consideration of the market conditions over the six months straddling the valuation date and adjusted for the shape of the inflation curve as well as an inflation risk premium. The 20 year point on the curve is taken as 20 years is consistent with the average duration of an LGPS Fund.

#### Future pension increases

Pension increases are linked to changes in the level of the Consumer Price Index (CPI). Inflation as measured by the CPI has historically been less than RPI due mainly to different calculation methods. A deduction of 0.35% p.a. is therefore made to the RPI assumption to derive the CPI assumption.

#### Future pay increases

As some of the benefits are linked to pay levels at retirement, it is necessary to make an assumption as to future levels of pay increases. Historically, there has been a close link between price inflation and pay increases with pay increases exceeding price inflation in the longer term. The long-term pay increase assumption adopted as at 31 March 2022 was CPI plus 1.0% p.a. which includes allowance for promotional increases.

## Future investment returns/discount rate

To determine the value of accrued liabilities and derive future contribution requirements it is necessary to discount future payments to and from the Fund to present day values.

The discount rate that is adopted may depend on the funding target adopted for each Scheme employer.

The standard discount rate that is applied to all projected liabilities reflects a prudent estimate of the rate of investment return that is expected to be earned from the Fund's long-term investment strategy by considering average market yields in the six months straddling the valuation date. The discount rate so determined may be referred to as the "ongoing" discount rate.

It may be appropriate for an alternative discount rate approach to be taken to reflect an individual employer's situation. This may be, for example, to reflect an employer targeting a cessation event or to reflect the administering authority's views on the level of risk that an employer

poses to the Fund. The Fund Actuary will incorporate any such adjustments after consultation with the administering authority.

A summary of the financial assumptions adopted for the 2022 valuation is set out in the table below:

Financial assumptions as at 31 March 20	22
RPI inflation	3.2% p.a.
CPI inflation	2.9% p.a.
Pension/deferred pension increases and	In line with CPI inflation
CARE revaluation	
Pay increases	CPI inflation + 1.0% p.a.
Discount rate	4.6% p.a.

#### Asset valuation

For the purpose of the valuation, the asset value used is the market value of the accumulated fund at the valuation date, adjusted to reflect average market conditions during the six months straddling the valuation date. This is referred to as the smoothed asset value and is calculated as a consistent approach to the valuation of the liabilities.

The Fund's assets are notionally allocated to employers at an individual level by allowing for actual Fund returns achieved on the assets and cashflows paid into and out of the Fund in respect of each employer (e.g. contributions received and benefits paid).

#### Demographic assumptions

The demographic assumptions incorporated into the valuation are based on Fund-specific experience and national statistics, adjusted as appropriate to reflect the individual circumstances of the Fund and/or individual employers.

Further details of the assumptions adopted are included in the Fund's 2022 valuation report.

#### McCloud/Sargeant judgements

When the Government reformed public service pension schemes in 2014 and 2015 they introduced protections for older members. In December 2018, the Court of Appeal ruled that younger members of the Judges' and Firefighters' Pension schemes have been discriminated against because the protections do not apply to them. The Government has confirmed that there will be changes to all main public sector schemes, including the LGPS, to remove this age discrimination. A consultation has been run in relation to the changes proposed for the LGPS and legislation is now being drafted to bring forward these changes. The updated Regulations are to be consulted on over the course of 2022 with the earliest effective date expected to be October 2023.

For the 2022 valuation, as instructed by MHCLG, it has been assumed that the legislation will bring forward the changes as currently proposed, and benefits have been valued in line with this. There still remains uncertainty over the long-term effects of the McCloud judgment but where data has been available an estimate of the impact of McCloud on individual employers and funding positions and contributions have been set accordingly.

Further details of this can be found below in the Regulatory risks section below.

#### Guaranteed Minimum Pension (GMP) indexation and equalisation

As part of the restructuring of the state pension provision, the government needs to consider how public service pension payments should be increased in future for members who accrued a Guaranteed Minimum Pension (GMP) from their public service pension scheme and expect to reach State Pension Age (SPA) post-December 2018. In addition, a resulting potential inequality in the payment of public service pensions between men and women needs to be addressed. Information on the current method of indexation and equalisation of public service pension schemes can be found here.

On 23 March 2021, the Government published the outcome to its GMP Indexation consultation, concluding that all public service pension schemes, including the LGPS, will be directed to provide full indexation to members with a GMP reaching State Pension Age (SPA) beyond 5 April 2021. This is a permanent extension of the 'interim solution' that has applied to members with a GMP reaching SPA on or after 6 April 2016. Details of the consultation outcome can be found <a href="https://example.com/here-new-market-new-ma

As with the previous valuation, the assumption is that the Fund will pay limited increases for members that have reached SPA by 6 April 2016, with the Government providing the remainder of the inflationary increase. For members that reach SPA after this date, it is assumed that the Fund will be required to pay the entire inflationary increase.

# <u>Deficit recovery/surplus amortisation periods</u>

Whilst one of the funding objectives is to build up sufficient assets to meet the cost of benefits as they accrue, it is recognised that at any particular point in time, the value of the accumulated assets will be different to the value of accrued liabilities, depending on how the actual experience of the Fund differs to the actuarial assumptions. This theory applies down to an individual employer level; each employer in the Fund has their own share of deficit or surplus attributable to their section of the Fund.

Where the valuation for an employer discloses a deficit then the level of required employer contributions includes an adjustment to fund the deficit over a maximum period of 11 years. The adjustment may be set either as a percentage of payroll or as a fixed monetary amount.

Where the valuation for an employer discloses a significant surplus then the level of required employer contribution may include an adjustment to amortise the surplus over a number of years.

The deficit recovery period or amortisation period that is adopted for any particular employer will depend on:

- The significance of the surplus or deficit relative to that employer's liabilities;
- The covenant of the individual employer (including any security in place) and any limited period of participation in the Fund;
- The remaining contract length of an employer in the Fund (if applicable); and
- The implications in terms of stability of future levels of employers' contribution.

# **Pooling of individual employers**

The policy of the Fund is that each individual employer should be responsible for the costs of providing pensions for its own employees

who participate in the Fund. Accordingly, contribution rates are set for individual employers to reflect their own particular circumstances.

However, certain groups of individual employers are pooled for the purposes of determining contribution rates to recognise common characteristics or where the number of Scheme members is small.

The funding pools adopted for the Fund at the 2022 valuation are summarised in the table below:

Pool	Type of pooling		Notes
City of London	Past and future		All employers in the pool
	service poolir	ng	pay the same total
			contribution rate
Academies	Past and	future	All academies in the pool
	service poolir	ng	pay the same total
			contribution rate. New
			academies are expected to
			join the pool and pay the
			pool rate.

The main purpose of pooling is to produce more stable employer contribution levels, although recognising that ultimately there will be some level of cross-subsidy of pension cost amongst pooled employers.

#### Forming/disbanding a funding pool

Where the Fund identifies a group of employers with similar characteristics and potential merits for pooling, it is possible to form a pool for these employers. Advice should be sought from the Fund Actuary to consider the appropriateness and practicalities of forming the funding pool.

Conversely, the Fund may consider it no longer appropriate to pool a group of employers. This could be due to divergence of previously similar characteristics or an employer becoming a dominant party in the pool (such that the results of the pool are largely driven by that dominant employer). Where this scenario arises, advice should be sought from the Fund Actuary.

Funding pools should be monitored on a regular basis, at least at each actuarial valuation, in order to ensure the pooling arrangement remains appropriate.

## Risk-sharing

Employers may participate in the Fund with a risk-sharing arrangement in place with another employer in the Fund.

For example, employers may participate in the Fund with pass-through provisions: under this arrangement the pass-through employer does not take on the risk of underfunding as this risk remains with the letting authority or relevant guaranteeing employer. When the pass-through employer ceases participation in the Fund, it is not responsible for making any exit payment, nor receiving any exit credit, as any deficit or surplus ultimately falls to the letting authority or relevant guaranteeing employer.

## New employers joining the Fund

When a new employer joins the Fund, the Fund Actuary is required to set the contribution rates payable by the new employer and allocate a share of Fund assets to the new employer as appropriate. The most common types of new employers joining the Fund are admission bodies and new academies. These are considered in more detail below.

## **Admission bodies**

New admission bodies in the Fund are commonly a result of a transfer of staff from an existing employer in the Fund to another body (for example as part of a transfer of services from a council or academy to an external provider under Schedule 2 Part 3 of the Regulations). Typically, these transfers will be for a limited period (the contract length), over which the new admission body employer is required to pay contributions into the Fund in respect of the transferred members.

## Funding at start of contract

Generally, when a new admission body joins the Fund, they will become responsible for all the pensions risk associated with the benefits accrued by transferring members and the benefits to be accrued over the contract length. This is known as a full risk transfer. In these cases, it may be appropriate that the new admission body is allocated a share of Fund assets equal to the value of the benefits transferred, i.e. the new admission body starts off on a fully funded basis. This is calculated on the relevant funding basis and the opening position may be different when calculated on an alternative basis (e.g. on an accounting basis).

However, there may be special arrangements made as part of the contract such that a full risk transfer approach is not adopted. In these cases, the initial assets allocated to the new admission body will reflect the level of risk transferred and may therefore not be on a fully funded basis or may not reflect the full value of the benefits attributable to the transferring members.

#### Contribution rate

The contribution rate may be set on an open or a closed basis. Where the funding at the start of the contract is on a fully funded basis then the contribution rate will represent the primary rate only; where there is a deficit allocated to the new admission body then the contribution rate will also incorporate a secondary rate with the aim of recovering the deficit over an appropriate recovery period.

Depending on the details of the arrangement, for example if any risk sharing arrangements are in place, then additional adjustments may be made to determine the contribution rate payable by the new admission body. The approach in these cases will be bespoke to the individual arrangement.

#### Security

To mitigate the risk to the Fund that a new admission body will not be able to meet its obligations to the Fund in the future, the new admission body may be required to put in place a bond in accordance with Schedule 2 Part 3 of the Regulations, if required by the letting authority and administering authority.

If, for any reason, it is not desirable for a new admission body to enter into a bond, the new admission body may provide an alternative form of security which is satisfactory to the administering authority.

# Risk-sharing

Although a full risk transfer (as set out above) is most common, subject to agreement with the administering authority where required, new admission bodies and the relevant letting authority may make a commercial agreement to deal with the pensions risk differently. For

example, it may be agreed that all or part of the pensions risk remains with the letting authority.

Although pensions risk may be shared, it is common for the new admission body to remain responsible for pensions costs that arise from:

- above average pay increases, including the effect on service accrued prior to contract commencement; and
- redundancy and early retirement decisions.

The administering authority may consider risk-sharing arrangements as long as the approach is clearly documented in the admission agreement, the transfer agreement or any other side agreement. The arrangement also should not lead to any undue risk to the other employers in the Fund.

Legal and actuarial advice in relation to risk-sharing arrangements should be sought where required.

# New academies

When a school converts to academy status, the new academy (or the sponsoring multi-academy trust) becomes a Scheme employer in its own right.

#### Funding at start

On conversion to academy status, the new academy will become part of the academies funding pool and will be allocated assets based on the funding level of the pool at the conversion date.

#### Contribution rate

The contribution rate payable when a new academy joins the Fund will be in line with the contribution rate certified for the Academies funding pool at the 2022 valuation.

#### **Cessation valuations**

When a Scheme employer exits the Fund and becomes an exiting employer, as required under the Regulations, the Fund Actuary will be asked to carry out an actuarial valuation in order to determine the liabilities in respect of the benefits held by the exiting employer's current and former employees. The Fund Actuary is also required to determine the exit payment due from the exiting employer to the Fund or the exit credit payable from the Fund to the exiting employer.

Any deficit in the Fund in respect of the exiting employer will be due to the Fund as a single lump sum payment, unless it is agreed by the administering authority and the other parties involved that an alternative approach is permissible. For example:

- It may be agreed with the administering authority that the exit payment can be spread over some agreed period;
- the assets and liabilities relating to the employer may transfer within the Fund to another participating employer; or
- the employer's exit may be deferred subject to agreement with the administering authority, for example if it intends to offer Scheme membership to a new employee within the following three years.

Similarly, any surplus in the Fund in respect of the exiting employer may be treated differently to a payment of an exit credit, subject to the agreement between the relevant parties and any legal documentation.

In assessing the value of the liabilities attributable to the exiting employer, the Fund Actuary may adopt differing approaches depending on the employer and the specific details surrounding the employer's cessation scenario.

## Exit credit policy

Under advice from MHCLG, administering authorities should set out their exit credit policy in their Funding Strategy Statement. Having regard to any relevant considerations, the administering authority will take the following approach to the payment of exit credits

- Any employer who cannot demonstrate that they have been exposed to underfunding risk during their participation in the Fund will not be entitled to an exit credit payment. This will include the majority of pass-through arrangements. This is on the basis that these employers would not have not been asked to pay an exit payment had a deficit existed at the time of exit.
- The administering authority does not need to enquire into the precise risk sharing arrangement adopted by an employer but it must be satisfied that the risk sharing arrangement has been in place before it will pay out an exit credit. The level of risk that an employer has borne will be taken into account when determining the amount of any exit credit. It is the responsibility of the exiting employer to set out why the arrangements make payment of an exit credit appropriate.
- Any exit credit payable may be subject to a maximum of the actual employer contributions paid into the Fund.
- As detailed above, the Fund Actuary may adopt differing approaches depending on the specific details surrounding the employer's cessation scenario. The default approach to calculating the cessation position will be on a full cessation basis unless it can be shown that there is another employer in the Fund who will take on financial responsibility for the liabilities in the future. If the administering authority is satisfied that there is another employer willing to take on responsibility for the

liabilities (or that there is some other form of guarantee in place) then the cessation position may be calculated on the ongoing funding basis.

- The administering authority will pay out any exit credits within six months of the cessation date where possible. A longer time may be agreed between the administering authority and the exiting employer where necessary. For example, if the employer does not provide all the relevant information to the administering authority within one month of the cessation date the administering authority will not be able to guarantee payment within six months of the cessation date.
- Under the Regulations, the administering authority has the discretion to take into account any other relevant factors in the calculation of any exit credit payable and they will seek legal advice where appropriate.

#### **Bulk transfers**

Bulk transfers of staff into or out of the Fund can take place from other LGPS Funds or non-LGPS Funds. In either case, the Fund Actuary for both Funds will be required to negotiate the terms for the bulk transfer – specifically the terms by which the value of assets to be paid from one Fund to the other is calculated.

The agreement will be specific to the situation surrounding each bulk transfer but in general the Fund will look to receive the bulk transfer on no less than a fully funded transfer (i.e. the assets paid from the ceding Fund are sufficient to cover the value of the liabilities on the agreed basis).

A bulk transfer may be required by an issued Direction Order. This is generally in relation to an employer merger, where all the assets and liabilities attributable to the transferring employer in its original Fund are transferred to the receiving Fund.

## Links with the Investment Strategy Statement (ISS)

The main link between the Funding Strategy Statement (FSS) and the ISS relates to the discount rate that underlies the funding strategy as set out in the FSS, and the expected rate of investment return which is expected to be achieved by the long-term investment strategy as set out in the ISS.

As explained above, the ongoing discount rate that is adopted in the actuarial valuation is derived by considering the expected return from the long-term investment strategy. This ensures consistency between the funding strategy and investment strategy.

#### Risks and counter measures

Whilst the funding strategy attempts to satisfy the funding objectives of ensuring sufficient assets to meet pension liabilities and stable levels of employer contributions, it is recognised that there are risks that may impact on the funding strategy and hence the ability of the strategy to meet the funding objectives.

The major risks to the funding strategy are financial, although there are other external factors including demographic risks, regulatory risks and governance risks.

## Financial risks

The main financial risk is that the actual investment strategy fails to produce the expected rate of investment return (in real terms) that underlies the funding strategy. This could be due to a number of factors,

including market returns being less than expected and/or the fund managers who are employed to implement the chosen investment strategy failing to achieve their performance targets.

The valuation results are most sensitive to the real discount rate (i.e. the difference between the discount rate assumption and the price inflation assumption). Broadly speaking an increase/decrease of 0.1% p.a. in the real discount rate will decrease/increase the valuation of the liabilities by 1.7%, and decrease/increase the required employer contribution by around 0.7% of payroll p.a.

However, the Pensions Committee regularly monitors the investment returns achieved by the fund managers and receives advice from investment consultant and officers on investment strategy.

The Committee may also seek advice from the Fund Actuary on valuation related matters.

In addition, the Fund Actuary provides funding updates between valuations to check whether the funding strategy continues to meet the funding objectives.

# **Demographic risks**

Allowance is made in the funding strategy via the actuarial assumptions for a continuing improvement in life expectancy. However, the main demographic risk to the funding strategy is that it might underestimate the continuing improvement in longevity. For example, an increase of one year to life expectancy of all members in the Fund will increase the liabilities by approximately 3%.

The actual mortality of pensioners in the Fund is monitored by the Fund Actuary at each actuarial valuation and assumptions are kept under review. For the past three funding valuations, the Fund has commissioned a bespoke longevity analysis by Barnett Waddingham's specialist longevity team in order to assess the mortality experience of the Fund and help set an appropriate mortality assumption for funding purposes.

The liabilities of the Fund can also increase by more than has been planned as a result of the additional financial costs of early retirements and ill-health retirements. However, the administering authority monitors the incidence of early retirements; and procedures are in place that require individual employers to pay additional amounts into the Fund to meet any additional costs arising from early retirements.

#### Maturity risk

The maturity of a Fund (or of an employer in the Fund) is an assessment of how close on average the members are to retirement (or already retired). The more mature the Fund or employer, the greater proportion of its membership that is near or in retirement. For a mature Fund or employer, the time available to generate investment returns is shorter and therefore the level of maturity needs to be considered as part of setting funding and investment strategies.

The cashflow profile of the Fund needs to be considered alongside the level of maturity: as a Fund matures, the ratio of active to pensioner members falls, meaning the ratio of contributions being paid into the Fund to the benefits being paid out of the Fund also falls. This therefore increases the risk of the Fund having to sell assets in order to meets its benefit payments.

The government has published a consultation (Local government pension scheme: changes to the local valuation cycle and management of employer risk) which may affect the Fund's exposure to maturity risk.

More information on this can be found in the regulatory risks section below.

#### Regulatory risks

The benefits provided by the Scheme and employee contribution levels are set out in Regulations determined by central government. The tax status of the invested assets is also determined by the government.

The funding strategy is therefore exposed to the risks of changes in the Regulations governing the Scheme and changes to the tax regime which may affect the cost to individual employers participating in the Scheme.

However, the administering authority participates in any consultation process of any proposed changes in Regulations and seeks advice from the Fund Actuary on the financial implications of any proposed changes.

There are a number of general risks to the Fund and the LGPS, including:

- If the LGPS was to be discontinued in its current form it is not known what would happen to members' benefits.
- The potential effects of GMP equalisation between males and females, if implemented, are not yet known.
- More generally, as a statutory scheme the benefits provided by the LGPS or the structure of the scheme could be changed by the government.
- The State Pension Age is due to be reviewed by the government in the next few years.

At the time of preparing this FSS, specific regulatory risks of particular interest to the LGPS are in relation to the McCloud/Sargeant judgements, the cost cap mechanism and the timing of future funding valuations consultation. These are discussed in the sections below.

#### McCloud/Sargeant judgements and cost cap

The 2016 national Scheme valuation was used to determine the results of HM Treasury's (HMT) employer cost cap mechanism for the first time. The HMT cost cap mechanism was brought in after Lord Hutton's review of public service pensions with the aim of providing protection to taxpayers and employees against unexpected changes (expected to be increases) in pension costs. The cost control mechanism only considers "member costs". These are the costs relating to changes in assumptions made to carry out valuations relating to the profile of the Scheme members; e.g. costs relating to how long members are expected to live for and draw their pension. Therefore, assumptions such as future expected levels of investment returns and levels of inflation are not included in the calculation, so have no impact on the cost management outcome.

The 2016 HMT cost cap valuation revealed a fall in these costs and therefore a requirement to enhance Scheme benefits from 1 April 2019. However, as a funded Scheme, the LGPS also had a cost cap mechanism controlled by the Scheme Advisory Board (SAB) in place and HMT allowed SAB to put together a package of proposed benefit changes in order for the LGPS to no longer breach the HMT cost cap. These benefit changes were due to be consulted on with all stakeholders and implemented from 1 April 2019.

However, on 20 December 2018 there was a judgement made by the Court of Appeal which resulted in the government announcing their decision to pause the cost cap process across all public service schemes. This was in relation to two employment tribunal cases which were brought against the government in relation to possible discrimination in the implementation of transitional protection following the introduction of the reformed 2015 public service pension schemes from 1 April 2015.

Transitional protection enabled some members to remain in their pre-2015 schemes after 1 April 2015 until retirement or the end of a predetermined tapered protection period. The claimants challenged the transitional protection arrangements on the grounds of direct age discrimination, equal pay and indirect gender and race discrimination.

The first case (McCloud) relating to the Judicial Pension Scheme was ruled in favour of the claimants, while the second case (Sargeant) in relation to the Fire scheme was ruled against the claimants. Both rulings were appealed and as the two cases were closely linked, the Court of Appeal decided to combine the two cases. In December 2018, the Court of Appeal ruled that the transitional protection offered to some members as part of the reforms amounts to unlawful discrimination. On 27 June 2019 the Supreme Court denied the government's request for an appeal in the case. A remedy is still to be either imposed by the Employment Tribunal or negotiated and applied to all public service schemes, so it is not yet clear how this judgement may affect LGPS members' past or future service benefits. It has, however, been noted by government in its 15 July 2019 statement that it expects to have to amend all public service schemes, including the LGPS.

At the time of drafting this FSS, it is not yet known what the full effect on the current and future LGPS benefits will be.

## Climate change risks and opportunities

As part of the 2022 valuation process, scenario analysis has been used to identify the impact of shorter term climate risk (transition risk) and longer term climate risk (physical risk) on potential funding outcomes. This analysis was developed for LGPS funds based on the DWP regulations, as final regulations which apply directly to the LGPS are awaited. The analysis was discussed with GAD, who agreed a set of four

key principles for how LGPS funds would undertake climate change scenario analysis as part of the 2022 valuation.

The analysis considered the potential impact on the future investment return outlook (and therefore discount rate) and inflation (and therefore inflation-linked assumptions), for the purpose of projecting asset and liability values and primary rates. Additional elements such as the potential impact on life expectancy changes and employer covenant have been considered. The analysis supports the level of prudence in the funding strategy.

Consultation: Local government pension scheme: changes to the local valuation cycle and management of employer risk

On 8 May 2019, the government published a consultation seeking views on policy proposals to amend the rules of the LGPS in England and Wales. The consultation covered:

- amendments to the local fund valuations from the current three year (triennial) to a four year (quadrennial) cycle;
- a number of measures aimed at mitigating the risks of moving from a triennial to a quadrennial cycle;
- proposals for flexibility on exit payments;
- · proposals for further policy changes to exit credits; and
- proposals for changes to the employers required to offer LGPS membership.

The consultation is currently ongoing: the consultation was closed to responses on 31 July 2019 and an outcome is now awaited. This FSS will be revisited once the outcome is known and reviewed where appropriate.

# Timing of future actuarial valuations

LGPS valuations currently take place on a triennial basis which results in employer contributions being reviewed every three years. In September 2018 it was announced by the then Chief Secretary to HMT, Elizabeth Truss, that the national Scheme valuation would take place on a quadrennial basis (i.e. every four years) along with the other public sector pension schemes. These results of the national Scheme valuation are used to test the cost control cap mechanism and HMT believed that all public sector scheme should have the cost cap test happen at the same time with the next quadrennial valuation in 2020 and then 2024.

The next Fund valuation is assumed to be carried out at 31 March 2025 in accordance with the current Regulations. However, it remains to be seen whether this will change in light of the outcome of the consultation.

# Managing employer exits from the Fund

The consultation covers:

- Proposals for flexibility on exit payments. This includes:
  - Formally introducing into the Regulations the ability for the administering authority to allow an exiting employer to spread the required exit payment over a fixed period.
  - Allowing employers with no active employers to defer payment of an exit payment in return for an ongoing commitment to meeting their existing liabilities (deferred employer status).
- Proposals for further policy changes to exit credits. MHCLG issued a partial response to this part of the consultation on 27

February 2020 and an amendment to the Regulations comes into force on 20 March 2020, although have effect from 14 May 2018. The amendment requires Funds to consider the exiting employer's exposure to risk in calculating any exit credit due (for example a pass through employer who is not responsible for any pensions risk would likely not be due an exit credit if the amendments are made to the Regulations) and to have a policy to exit credits in their FSS which has been included earlier in this version.

# Changes to employers required to offer LGPS membership

At the time of drafting this FSS, under the current Regulations further education corporations, sixth form college corporations and higher education corporations in England and Wales are required to offer membership of the LGPS to their non-teaching staff.

With consideration of the nature of the LGPS and the changes in nature of the further education and higher education sectors, the government has proposed to remove the requirement for further education corporations, sixth form college corporations and higher education corporations in England to offer new employees access to the LGPS. Given the lack of significance of these types of employers in the Fund, this is not likely to impact on the level of maturity of the Fund and the cashflow profile.

# **Employer risks**

Several employers participate in the Fund. Accordingly, it is recognised that a number of employer-specific events could impact on the funding strategy including:

• Structural changes in an individual employer's membership;

- An individual employer deciding to close the Scheme to new employees; and
- An employer ceasing to exist without having fully funded their pension liabilities.

However, the administering authority monitors the position of employers participating in the Fund, particularly those which may be susceptible to the events outlined, and takes advice from the Fund Actuary when required. In the case of admitted bodies, the Fund has a policy of requiring some form of security from the employer, in the form of a guarantee or a bond, in case of employer default where the risk falls to the Fund. Where the risk of default falls on the liabilities of an original letting authority, the Fund provides advice to the letting authority to enable them to make a decision on whether a guarantee, some other form of security or a bond should be required.

In addition, the administering authority keeps in close touch with all individual employers participating in the Fund to ensure that, as administering authority, it has the most up to date information available on individual employer situations. It also keeps individual employers briefed on funding and related issues.

#### Governance risks

Accurate data is necessary to ensure that members ultimately receive their correct benefits. The administering authority is responsible for keeping data up to date and results of the actuarial valuation depend on accurate data. If incorrect data is valued then there is a risk that the contributions paid are not adequate to cover the cost of the benefits accrued.

## Monitoring and review

This FSS is reviewed formally, in consultation with the key parties, at least every three years to tie in with the triennial actuarial valuation process.

The most recent valuation was carried out as at 31 March 2022, certifying the contribution rates payable by each employer in the Fund for the period from 1 April 2023 to 31 March 2026.

The next funding valuation will be due as at 31 March 2025 for which the contribution rates payable by each employer in the Fund for the period from 1 April 2026 to 31 March 2029 will be certified.

The administering authority also monitors the financial position of the Fund between actuarial valuations and may review the FSS more frequently if necessary

#### CITY OF LONDON CORPORATION PENSION FUND

#### INVESTMENT STRATEGY STATEMENT

#### 1. Introduction

The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 require administering authorities to formulate and publish a statement of their investment strategy, taking into account guidance issued from time to time by the Secretary of State.

The City of London Corporation is the administering authority of the City of London Pension Fund (the 'Fund') and it has a duty to invest any fund monies that are not needed immediately to pay benefits from the Fund. The purpose of this Investment Strategy Statement (the 'ISS') is to document the principles, policies and beliefs by which the Corporation manages the Fund's investment assets.

The ISS has links with two other key strategic documents, namely:

- The Funding Strategy Statement (the 'FSS'), which sets out the main aims of the Fund and explains how employers' contribution rates are set to achieve those aims.
- The Governance Compliance Statement which sets out the structure of delegations of responsibilities for the Fund.

Both statements are incorporated into the Pension Fund Annual Report.

In formulating this statement the Corporation has consulted with, and received advice from, the Fund's investment consultant, Mercer (the 'Investment Consultant'). The ISS is subject to periodic review at least every three years and without delay after any significant change in investment policy.

#### 2. Scope

Regulation 7(2) states that the following matters must be addressed within the ISS:

- (a) a requirement to invest fund money in a wide variety of investments;
- (b) the authority's assessment of the suitability of particular investments and types of investments;
- (c) the authority's approach to risk, including the ways in which risks are to be assessed and managed;
- (d) the authority's approach to pooling investments, including the use of collective investment vehicles and shared services;
- (e) the authority's policy on how social, environmental and corporate governance considerations are taken into account in the selection, non-selection, retention and realisation of investments; and

(f) the authority's policy on the exercise of the rights (including voting rights) attaching to investments.

These requirements are dealt with in turn below, following an overview of the Fund's governance arrangements and the links between the ISS and the Funding Strategy Statement.

#### 3. Governance

The City of London Corporation's Court of Common Council has delegated all matters in relation to the management of the Fund to the Pensions Committee (hereafter, the "Committee"). The main areas of investment responsibility include:

- determination of strategic asset allocation;
- · determination of portfolio structure; and
- on-going monitoring and evaluation of the investment arrangements.

The Committee consists of up to 7 Members elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment and up to three independent members co-opted to the Committee on the advice of the Chamberlain, with voting rights.

Members of the Committee recognise that they have a duty to safeguard, above all else, the financial interests of the Fund's beneficiaries. Beneficiaries, in this context, are considered to be the Fund's members and employers together with local taxpayers.

The Fund, in preparing and reviewing its Investment Strategy Statement, will consult with interested stakeholders including, but not

limited to employers, the Local Pensions Board, advisers to the Fund and other parties that it deems appropriate to consult with.

#### 4. Link to the Funding Strategy Statement

The FSS aims to establish a clear and transparent strategy that will identify how participating employers' pension liabilities are best met going forward. To determine the value of accrued liabilities and derive future contribution requirements it is necessary to discount future payments to and from the Fund to present day values.

The ongoing discount rate that is adopted in the actuarial valuation is derived by considering the expected return from the long-term investment strategy. This ensures consistency between the funding strategy and investment strategy.

Thus the main link between the FSS and the ISS relates to the discount rate that underlies the funding strategy as set out in the FSS, and the expected rate of investment return which is expected to be achieved by the long-term investment strategy as set out in this document.

# 5. Investment Objectives

The Fund's primary long term investment objective is to achieve and maintain a funding level at or close to 100% of the Fund's estimated liabilities; and in conjunction with the funding strategy, to minimise the cost and variability of cost to employers.

# 6. Regulation 7(2)(a) - Investment of fund money in a wide variety of investments

The administering authority is exposed to significant risks in discharging its duties. In particular, the Committee is conscious of the risk of failing to provide sufficient investment returns to achieve the targeted funding level and the risk of failing to maintain stable employer contributions by producing excessive volatility in investment returns.

The Committee recognises that diversification is essential to managing portfolio risks and makes use of a full range of investment opportunities. Assets are invested across different asset classes and distinct investment management styles are combined with the aim of securing sufficient returns and reducing volatility. The Committee will also make use of illiquid investments (such as property, private equity and infrastructure), recognising that investors are expected to be rewarded over the long term (i.e. there is a liquidity premium).

The Committee regards its choice of strategic asset allocation as the decision that has most influence on the likelihood of achieving the investment objective. The Committee reviews its strategic asset allocation via periodic investment strategy reviews. In order to ensure that its asset allocation policy remains appropriate, reviews will normally take place every three years. However, if there is a significant change in capital markets, in the circumstances of the Fund or in governing legislation, then an earlier review may be conducted.

The Fund's appointed Investment Consultant supports the Committee in deciding on its asset allocation policy through the provision of

professional advice. The Committee further considers the legality of all investments for compliance with the LGPS.

The Pensions Committee, reviewed the Fund's investment strategy in 2023 following its 2022 actuarial valuation and agreed the target asset allocation strategy set out in the table below.

Asset Class	Position as at 31/03/2025 %	Strategic target %	Control range** %
Equities	49	45	30 – 60 (+/- 15)
UK Equities	9		
Global Equities	40		
Multi Asset	7	7	2 – 12 (+/- 5)
Multi Asset Credit	9	8	3 – 13 (+/-5)
Property	8	10	5 – 15 (+/- 5)
Infrastructure #	10*	8	0 – 18 (+/-10)
Renewable	1*	5	0 – 15 (+/- 10)
Infrastructure			
Private Equity	1*	2	0 – 7 (+/- 5)
Corporate Bonds	13	15	10 – 20 (+/- 5)
Cash (internal)	2	0	0-5
Total	100	100	

<sup>\*</sup>This does not include outstanding commitments that represent approximately 4.6% of the total Fund value as at 31 March 2025.

<sup>\*</sup>In September 2024, the strategic asset allocation for Infrastructure was amended to include the allocation to Broad Private Markets, increasing the percentage for 3% to 8%.

\*\*The Regulations also require the Committee to set out in this document the target percentage of the total value of all investments of fund money that it will invest in particular investments or classes of investment. The control range indicates the maximum level to be held in each asset class. The actual asset allocation will be monitored on a regular basis and any movement outside of these ranges will trigger a discussion on whether rebalancing should be carried out.

#### **Treasury Management Policy**

In accordance with Regulation 6, the administering authority holds a separate bank account for the exclusive use of the Pension Fund. The Pension Fund does not have a strategic asset allocation to cash, and the bank account is used to hold sufficient fund monies to manage the operational requirements of the Pension Fund. In accordance with Regulation 6(2), the account is kept by Lloyds Bank, an authorised deposit taker under the Financial Services and Markets Act 2000.

The Committee monitors liquidity to ensure that sufficient cash is available at all times to meet the obligation to pay pension benefits as they fall due and to manage other operational requirements.

The Investment Committee of the City of London Corporation monitors the financial standing and creditworthiness of Lloyds Bank to ensure it continues to qualify as an authorised deposit taker.

Under Regulation 5(1) the administering authority must not borrow money excepted as provided in the Regulations. Regulation 5(2) provides for very specific and limited circumstances where the Fund is permitted borrow monies.

# 7. Regulation 7(2)(b) - Assessment of suitability of particular investments and types of investments

The Committee considers the suitability of investments in the context of its investment objectives and in relation to the funding strategy for the Fund's liabilities as calculated by the Fund Actuary.

When assessing suitability, the Committee will assess the expected return prospects for investments alongside their risk characteristics, liquidity and cost considerations. Responsible Investment issues and suitability of investment via the London Collective Investment Vehicle (LCIV) are also key factors taken into consideration. Furthermore, the Committee considers the contribution of investments towards overall portfolio performance.

In forming its views on the suitability of investments the Committee is supported by advice from the Fund's appointed Investment Consultant. The most recent investment strategy review utilised the following expectations for annualised returns and volatility which are based on the Investment Consultant's long-term capital market assumptions at the time of the most recent investment strategy review (31 March 2023):

Asset class	Arithmetic mean (% p.a.)	Multi-year standard deviation (% p.a.)
Fixed interest gilts (>15 years)	4.0	5.4
Index-linked gilts (>5 years)	3.5	8.6
Sterling non-gilts (all stocks)	5.2	5.7
Absolute return fixed income	5.9	10.7
Global equity	8.5	19.9
Conventional property	6.4	17.3
High lease value property	5.8	10.8
Multi asset funds (diversified growth funds)	7.3	12.6
Multi asset funds (multi asset credit)	7.0	11.9
Infrastructure unlisted equity	7.5	17.4
Private equity	8.1	25.4

The current strategic asset allocation target is expected to deliver an annualised return of 7.7% over the long term on a best estimates basis (there is no guarantee this will be achieved and is subject to change). The Committee judges that the current asset allocation strategy is compatible with the Fund's funding target.

The Committee also considers liquidity, and the suitability of particular investments in the context of the Fund's requirement to meet pension obligations as they fall due. The Fund remains open to new members and new accruals. Contributions are received from both active members and employing authorities. Active members contribute on

a tiered system. Employing authorities' contributions are determined by advice from the Fund Actuary; based on the triennial valuation. The maturity profile is such that pension payments from the Fund now exceed contribution income paid into the Fund and investment income is required to meet the annual net cash shortfall from the Fund. At some stage there may be a requirement to realise assets in order to meet pension payments and the Fund Actuary keeps this position under review. The Fund's current strategic asset allocation provides sufficient liquidity to meet pension obligations as they fall due.

The asset allocation strategy is implemented via external fund managers with clear performance targets aligned to the Fund's requirements. The Committee believe the use of active management within the Fund will increase the likelihood that its objectives will be met. The Committee has appointed multiple investment managers in order to access appropriate specialisms and achieve diversification by both asset class and style. The Committee's current investment managers are set out in Appendix A (page 100).

The activities of each manager are governed through written contracts such as policy documents or Investment Management Agreements. This includes details on the portfolio performance objectives, past performance and risk limits, as well as information on permissible investments.

The Committee meets a minimum four times per year to review and monitor the ongoing suitability of the Fund's investments in the context of performance and developments in its investment environment. Each investment mandate has a performance benchmark against which performance is measured. The Committee

also maintains both an asset allocation and an absolute return performance benchmark at Fund level to monitor the aggregate impact of investment performance and progress against the investment objectives. The Committee also receives annual funding updates from the Fund Actuary.

# 8. Regulation 7(2)(c) - Approach to risk, including the ways in which risks are to be assessed and managed

The Committee recognises that risk is an inherent feature of investment activity and it has identified several risks that may impact on the investment strategy and the Fund's overall funding level. Key risks are listed below alongside the measures taken to counter and mitigate those risks.

Risk	Mitigation
Asset-liability	A critically important risk is that assets fail to grow
mismatch risk	in line with the Fund's evolving liabilities. This risk
	is managed by periodic valuations of the Fund's
	liabilities and investment strategy reviews which
	include assessments of the outlook for its funding
	level and investment strategy. These exercises are
	mutually constitutive and are supported by
	appropriate professional advice from the Fund
	Actuary and the Investment Consultant.
Cash flow risk	The risk that the Fund fails to meet its pension
	obligations as they fall due is mitigated through the
	maintenance of adequate liquidity in the portfolio
	and the monitoring of cash flow requirements.
-	<u> </u>

# Active management risk

The risk that investment manager performance is inadequate is managed through establishing clear performance expectations (including allowances for tolerable deviations) against which actual performance is continually measured and monitored. Where performance deviates from expectations, the Committee acts quickly to seek to understand the causes and is decisive where it lacks conviction in a manager's ability to recover adequate performance. The decision as to whether to pursue active management is evaluated separately for each asset class, with regard to the potential reward within that class for taking on active risk. Active risk is then diversified through the use of different investment managers and pooled funds.

# Investment and concentration risk

The Fund is exposed to risk of being excessively concentrated within particular asset classes, sectors, regions, currency and investment styles. The Committee manages this risk through a diversified asset allocation strategy. Actual allocation against the strategic target is monitored on a continual basis and rebalancing within the portfolio is undertaken where excessive concentration becomes evident.

#### **ESG** risks

The Committee acknowledges that environmental, social and governance (ESG) factors pose material financial and non-financial risks to the Fund. The Committee's approach to ESG factors is set out in Section 10 below.

Currency risk	The Committee considers currency risk (the risk of fluctuations in foreign currency rates) as a risk which is difficult to predict. In light of this, and given that investment via pooled funds makes implementing a currency hedging programme operationally complex, the Committee does not hedge its currency exposure. As a long-term investor, the Committee can tolerate short term fluctuations in currency prices. Certain fund managers have been granted authority to hedge the currency risks attached to their investment portfolios when they consider this to be desirable.
Counterparty risk	The risk of a counterparty being unable to meeting contractual obligations is managed through appropriate due diligence at the selection stage and the ongoing monitoring of counterparty standing.
Custody risk	The Committee carries out appropriate due diligence when selecting a global custodian and monitors the incumbent's creditworthiness. As the Fund's assets are increasingly invested through pooled vehicles this function largely resides with individual investment managers.
Inflation risk	The Fund's liabilities are impacted by changes in inflation. A significant proportion of the strategic asset allocation is therefore targeted towards asset classes which provide indirect protection against inflation (such as equities, property and infrastructure).
Transition risks	When transitioning assets, the Fund is subject to various risks including out-of-market exposure, as

well as operational and trade execution risks. The Committee will assess transition risks whenever it undertakes material portfolio changes and will enlist professional transition management expertise whenever necessary.

The Committee is aware that these, investment-related, risks are not the only risks that may impact on the funding level and stability of employer contributions. There are significant demographic and regulatory risks that could impact on the size and profile of the Fund's liabilities, which are set out in more detail in the Funding Strategy Statement.

The Committee maintains a key risk register to maintain oversight of the most significant risk it faces and to identify emerging key risks. The risk register is reviewed at least twice per year and more frequently if there is a material change in the risk environment between reviews.

The identification and management of risks is supported by the provision of professional advice from the Investment Consultant.

 Regulation 7(2)(d) - Approach to Pooling Investments, including the use of collective investment vehicles and shared service

Under the Government's pooling agenda, administering authorities must pool their assets in order to deliver benefits of scale and collaboration including reduced investment costs and other superior investment outcomes.

The City of London Corporation, along with 31 other London local authorities, is part of the London Collective Investment Vehicle (CIV). The London CIV is operational and has created a platform of sub-funds which span several asset classes. The London CIV has an ongoing process of developing its sub-fund offering to meet the needs of member Funds.

The London CIV is an FCA Regulated fund manager that represents the pooled investments of London Local Authority Pension Funds (including the City of London Corporation Pension Fund) who are the sole shareholders. Executive operations are carried out by the LCIV Company Board which has a duty to act in the best interests of the shareholders. The Chairman of the City of London Corporation's Pension's Committee is a member of the Shareholder Committee which is responsible for scrutinising the actions of the Board amongst other matters. The London CIV also holds a twice-yearly AGM where shareholders can exercise their shareholder powers, review the annual budget and hold the London CIV Company Board to account.

As at 31 March 2025, circa 60% of the Fund's assets including commitments were invested via the London CIV. The Committee will look to transition assets to the London CIV in line with the regulations and the 'Fit for the Future' consultation. Noting that at the time of writing the regulations have yet to be confirmed and written into law.

The Fund has investments in infrastructure, private equity and property valued as at 31 March 2025 at £75m, £21m and £118m, respectively (excluding outstanding commitments). The cost of exiting these strategies early is prohibitive and would have a negative financial impact on the Fund. These assets will be managed in a

manner consistent with LGPS asset pooling regulations and the Committee will work closely with the London CIV.

10. Regulation 7(2)(e) - Policy on how social, environmental and corporate governance considerations are taken into account in the selection, non-selection, retention and realisation of investments

The Committee has an overriding fiduciary duty to maximise investment returns for the benefit of the Fund's beneficiaries with an acceptable level of risk. The Committee seeks to deliver long-term sustainable returns and recognises that it is consistent with its fiduciary duty to manage environmental, social and corporate governance ('ESG') issues that may be financially material.

Consequently the Committee has a developed a Responsible Investment Policy.

The Committee is committed to being a long-term steward of the assets in which it invests and expects this approach to protect and enhance the value of the Fund in the long term.

The Committee requires its investment managers to integrate all material financial factors, including corporate governance, environmental, social, and ethical considerations, into the decision-making process for all Fund investments. It expects its managers to follow good practice and use their influence as major institutional investors and long-term stewards of capital to promote good practice in the investee companies and markets to which the Fund is exposed.

The Fund expects its investment managers (and specifically the London CIV through which the Fund will increasingly invest) to undertake appropriate monitoring of current investments with regard to their policies and practices on all issues which could present a material financial risk to the long-term performance of the Fund, including ESG factors.

Effective monitoring and identification of these issues can enable engagement with investee companies to seek resolution of potential problems at an early stage. Where collaboration is likely to be the most effective mechanism for encouraging issues to be addressed, the Fund expects its investment managers to participate in joint action with other institutional investors as permitted by relevant legal and regulatory codes.

The Fund monitors this activity on an ongoing basis with the aim of maximising its impact and effectiveness.

The Committee recognises that taking a collaborative approach with other investors can help to achieve wider and more effective outcomes. The Corporation is a signatory to the Principles for Responsible Investment (PRI) and is a member of the Local Authority Pension Fund Forum (LAPFF). In this way it joins with other investors in the LGPS and beyond to magnify its voice and maximise the influence of investors as asset owners. The Committee through its participation in the London CIV will work closely with other LGPS Funds in London to enhance the level of engagement both with external managers and the underlying companies in which it invests. The Committee seeks to identify sustainable investment opportunities where aligned with its broader investment objectives.

In making investment decisions, the Committee seeks and receives proper advice from internal and external advisers with the requisite knowledge and skills.

# 11. Regulation 7(2)(f) - Policy on the exercise of the rights (including voting rights) attaching to investments

The Committee recognises the importance of its role as a steward of capital and the need to ensure the highest standards of governance and promote corporate responsibility in the underlying companies in which its investments reside. The Committee recognises that ultimately this approach protects the financial interests of the Fund and its beneficiaries. The Committee has a commitment to actively exercise the ownership rights attached to its investments. This reflects the Committee's conviction that responsible asset owners should maintain oversight of the companies in which they ultimately invest, recognising that the companies' activities impact upon not only their customers and clients, but more widely upon their employees and other stakeholders and also wider society.

The Committee seeks to exercise its voice through engagement with its investment managers (and consequently portfolio companies) as part of its active ownership, or stewardship, duties to its beneficiaries.

The Committee aims to exercise its voting rights in all markets and its investment managers are required to vote at all company meetings where practicable.

The Committee expects its investment managers (including the London CIV) to comply with the UK Stewardship Code (2020). Non-UK

managers will be expected to sign up to an equivalent code in their country of origin.

The Committee delegates voting and engagement to its investment managers and monitors how its investment managers undertake voting and engagement activities in comparison to relevant codes of practice.

Any investments made by the Fund through the London CIV are covered by the voting policy of the London CIV. Voting is delegated to the external managers and monitored on a quarterly basis. The London CIV will arrange for managers to vote in accordance with voting alerts issued by the LAPFF as far as practically possible to do so and will hold managers to account where they have not voted in accordance with the LAPFF directions.

In addition, the Fund expects its investment managers to work collaboratively with others if this will lead to greater influence and deliver improved outcomes for shareholders and more broadly.

# Appendix A

#### **Investment Managers**

As at 31 March 2025, the Fund assets were invested in portfolios managed by the external investment managers shown in the table below. They are benchmarked against the indicated indices

Investment Manager	Asset Class	Comparator Index
Artemis Investment Management LLP	UK equities	FTSE All Share
C Worldwide Asset Managers	Global equities	MSCI AC World
London CIV (Baillie Gifford)*	Global equities	MSCI AC World
London CIV (Wellington)*	Global equities	MSCI AC World
London CIV (Morgan Stanley)*	Global equities	MSCI AC World
Ruffer LLP	Multi-asset	CPI +4%
London CIV (CQS)*	Multi-asset credit	3 Month SONIA+4%
London CIV (Insight Investment Management Limited)*	Corporate Bonds	iBoxx GBP Coll & Corp 0-5 iBoxx GBP Coll Corp 10+
London CIV (Multi-Manager)*	Infrastructure	CPI +4%
IFM Global Infrastructure (UK) LP	Infrastructure	CPI +4%
JP Morgan	Infrastructure	CPI +4%
DIF Infrastructure IV Cooperatief UA	Infrastructure	CPI + 4%
Aviva Investors Global Services Limited (Lime Property Fund)	Property	Gilts + 1.5%
M&G Investment Management Limited (Secured Property Income Fund)	Property	RPI + 3%
M&G Investment Management Limited (UK Residential Fund)*	Property	+6%
Ares Special Situations Fund IV	Private equity	Broad public equities index
Coller International Partners VII	Private equity	Broad public equities index
Crestview Partners III LP	Private equity	Broad public equities index
Exponent Private Equity Partners III, LP	Private equity	Broad public equities index
Frontier Fund IV	Private equity	Broad public equities index
Environmental Technologies Fund Managers LLP	Private equity	Broad public equities index
New Mountain Capital LLC	Private equity	Broad public equities index
Aberdeen Capital Partners LLP	Private equity	Broad public equities index
Warburg Pincus PE XII	Private equity	Broad public equities index

\*The Pension Fund is invested in seven funds available on the London CIV pooling platform: the LCIV Global Alpha Growth Fund (Baillie Gifford), the LCIV Global **Equity Value** (Wellington), the LCIV **Global Equity Quality** (Morgan Stanely), the LCIV ACF Fund (CQS) ,the LCIV Short and Long Duration Funds (Insight Investment Management Limited) and the LCIV Renewable Infrastructure Fund which there is an outstanding commitment of £63.9m. The Pension Fund is also invested in the M&G UK Residential Fund which is managed by the London CIV.

The table below shows the actual asset allocation versus the strategic target as at 31 March 2025.

Asset class Curre		position	Strategic target
	%	%	%
Equities		49	45
UK equities			
Artemis	9		
Global equities			
C WorldWide	10		
London CIV (Baillie Gifford)	12		
London CIV (Wellington)	8		
London CIV (Morgan Stanley)	10		
Multi asset		7	7
Ruffer	7		
Multi asset Credit		9	8
London CIV (CQS)	9		
Property		8	10
Aviva	3		
M&G SPIF	2		
M&G UK Residential	3		
Infrastructure		10	8
IFM	4		
JP Morgan	5		
DIF	1*		
Renewable Infrastructure	1*	1	5
Private equity	1*	1	2
Corporate Bonds		13	15
London CIV (Insight)	13		
Cash (internal)	2	2	0
Total		100	100

<sup>\*</sup>This does not include outstanding commitments that represent approximately 4.6% of the total Fund value as at 31 March 2025.

#### **COMMUNICATIONS POLICY STATEMENT**

Effective communication between the City of London as the Administering Authority and its stakeholders is essential to the delivery of the pensions service. This document sets out the aims and the target audiences of the policy and the method of delivery (application) of the policy. The Pensions Committee and Local Government Pensions Board reviews all communications with scheme members on an on-going basis.

Information needs to be compliant with

## **AIMS**

Accuracy &

Timeliness	legislation and supplied at an appropriate time.
Effective Information	Messages need to be clear and understood by target audience.
Accessible	Communication should be available to all and should meet the needs of a wide range of recipients.

# **AUDIENCES**

- Scheme Members and Potential Members.
- Pensioners and Deferred Members.
- City of London Departmental Personnel and Administration.
- Other Employers Within the Fund
- Corporate Services Committee
- Local Government Pensions Board
- Staff

#### **APPLICATION**

# **Scheme Members and Potential Members**

Scheme Guides	Available to all eligible employees via website, direct mail or email.
Forms and leaflets	Available on our website and appropriate forms supplied to all new employees and leavers via personnel/administration officers.
Newsletters	Produced as appropriate and in particular as scheme changes occur.
Annual Benefit Statements	Pension Statements supplied to those scheme members who are active at year end (31st March) as soon as possible after year end. Statements in relation to scheme member Additional Voluntary Contributions (AVCs) will be issued by the relevant AVC provider.
Presentations	One-off seminars, regular pension "top-up" sessions, insight lunches and pre-retirement courses.
Induction	Supply support to the Employers Induction courses as appropriate.
Intranet & Internet	Provide news on scheme changes, develop and maintain internet with links to relevant sites. Publicise website updates and

newsletters via the Intranet.

#### Pensioners and Deferred Pensioners

Pensioners should be supplied with monthly payslips as appropriate, Newsletters and annual pensions increase letters. Deferred Pensions will be provided with an annual benefit statement. Both will be supplied with information on scheme changes as they affect the appropriate category of ex-scheme member.

#### City of London Personnel and Payroll

Guides on technical, legislative and general day-to-day administration requirements and responsibilities issued as and when required and as scheme changes affect procedures, including links to centrally produced guides.

Presentations – Personnel Group meeting updates and individual departmental sessions as appropriate.

## Other Employers within the fund

Guides on technical, legislative and general day-to-day administration requirements and responsibilities issued as and when required and as scheme changes affect procedures, including links to centrally produced guides.

Presentations for appropriate personnel staff, committees & groups of employees.

## Pensions Committee and Local Government Pensions Board

Reports Update Pensions Committee and Local

Government Pensions Board on scheme changes and developments and provide reports in a clear and accurate manner in order that appropriate

responses and actions follow.

Presentations Provide Pensions Committee and Local

Government Pensions Board with updates where

appropriate.

<u>Staff</u>

Provide updates and information on scheme and legislative changes.

Team Meetings – Maintain staff's awareness and knowledge via monthly meetings and one-off sessions as appropriate.

# **General Communication**

Letters, emails and phone calls answered clearly, accurately and timely.

If you wish to contact the City of London Pensions Office:

Write: Pensions Manager, City of London, Guildhall, London EC2P 2EJ

Telephone: 07864 959 555

Email: Pensions@cityoflondon.gov.uk

Website: https://www.cityoflondonpensions.org/

This Policy Statement Will Be Kept Under Review.

#### **GLOSSARY OF TERMS**

Actuarial Valuation - a review of the Pension Fund by a qualified Actuary, which takes place every three years to ensure that employers' contributions are sufficient to maintain the solvency of the Fund in the long term.

**Actuarial gains and losses** - for a defined benefit pension, changes in actuarial deficits or surpluses that arise because:

- a. events have not coincided with the actuarial assumptions made for the last valuation (experience gains and losses); or
- b. the actuarial assumptions have changed.

**Actuary** - an independent qualified consultant who carries out the Actuarial Valuation and who assesses risks and costs, in particular those relating to life assurance and investment policies, using a combination of statistical and mathematical techniques.

**Administering Authority** - a local authority required to maintain a pension fund under LGPS regulations.

**Asset allocation** - the apportionment of a fund's assets between asset classes and/or markets.

**Benchmark** - a 'notional' fund or model portfolio which is developed to provide a standard against which a manager's performance is measured.

**Bond** - a certificate of debt, paying a fixed rate of interest, issued by companies, governments or government agencies.

Career Average Revalued Earnings (CARE) Scheme – A defined benefit pension scheme with benefits based on earnings and membership. Pension is based on a proportion of actual earnings in any year (1 April to 31 March) and annually adjusted for inflation.

**Current asset** - an asset held which will be consumed or cease to have value within the next financial year; examples are stock and debtors.

**Current liability** - an amount which will become payable or could be called in within the next accounting period; examples are creditors and cash overdrawn.

**Current service cost (pensions)** - the increase in the present value of a defined benefit scheme's liabilities expected to arise from employee service in the current period.

**Curtailment (pensions)** - for a defined benefit scheme, an event that reduces the expected years of future service of present employees or reduces for a number of employees the accrual of defined benefits for some or all of their future service. Curtailments include:

- a. termination of employees' services earlier than expected, for example as a result of discontinuing an activity; and
- b. termination of, or amendment to the terms of, a defined benefit scheme so that some or all future service by current employees will no longer qualify for benefits or will qualify only for reduced benefits.

**Custodian** - safekeeping of securities by a financial institution. The custodian will keep a register of holdings and will collect income and distribute monies according to client instructions.

**Defined benefit scheme** - a pension or other retirement benefit scheme other than a defined contribution scheme. Usually the scheme rules define the benefits, most commonly by pay and period of membership. This is independent of the contributions payable and the benefits are not directly related to the investments of the scheme. The scheme may be funded or unfunded.

**Defined contribution scheme** - a pension or other retirement benefit scheme into which an employer (and usually the employee) pays regular contributions fixed as an amount or as a percentage of pay and will have no legal or constructive obligation to pay further contributions if the scheme does not have sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

**Equities** - ownership positions (shares) in companies that can be traded on public markets, often producing income that is paid in the form of dividends.

**Expected rate of return on pensions assets** - for a funded defined benefit scheme, the average rate of return, including both income and changes in fair value but net of scheme expenses, expected over the remaining life of the related obligation on the actual assets held by the scheme.

**Final Salary Scheme** – A defined benefit pension scheme with benefits based on earnings and membership. Pension is based on a proportion of final salary.

**Fund Managers** - appointed by the Investment Sub Finance Committee to carry out day-to-day investment decisions for the Fund within the terms of their Investment Management Agreement.

**Index** - a benchmark for the performance of a group of shares or bonds.

**Interest cost (pensions)** - for a defined benefit scheme, the expected increase during the period in the present value of the scheme liabilities because the benefits are one period closer to settlement.

**Investment adviser** - a professionally qualified individual or company whose main livelihood is derived from providing objective, impartial investment advice to companies, pension funds or individuals.

**Investment properties** - interest in land or buildings that are held for investment potential.

**Local Government Pension Scheme (LGPS)** is a public service statutory Defined Benefit (DB) pension scheme

**Local Government Pensions Board** is a board of equal numbers of employer and employee members representatives created as part of the Public Service Pensions Act 2013 to assist the scheme manager in the administration of the LGPS

**Mandate** - a set of instructions given to the Fund Manager by the client as to how a fund is to be managed (e.g. targets for performance or the Manager may be prohibited from investing in certain stocks or sectors).

**Outperformance / underperformance** - the difference in returns gained by a particular fund against the 'average' fund or an index or benchmark over a specified time period.

Past service cost (pensions) - for a defined benefit scheme, the increase in the present value of the scheme liabilities related to employee service in prior periods arising in the current period as a result of the introduction of, or improvement to, retirement benefits.

**Performance** - a measure, usually expressed in percentage terms, of how well a fund has done over a particular time period - either in absolute terms or as measured against the benchmark.

**Portfolio** - term used to describe all investments held.

**Private equity** - investments in new or existing companies and enterprises which are not publicly traded on a recognised stock exchange.

**Projected unit method** - an accrued benefits valuation method in which the scheme liabilities make allowance for projected earnings. An accrued benefits valuation method is a valuation method in which the scheme liabilities at the valuation date relate to:

- a. the benefits for pensions and deferred pensioners (i.e. individuals who have ceased to be active members but are entitled to benefits payable at a later date) and their dependants, allowing where appropriate for future increases; and
- b. the accrued benefits for members in service on the valuation date. The accrued benefits are the benefits for service up to a given point in time, whether vested rights or not. Guidance on the projected unit method is given in the Guidance Note GN26 issued by the Institute and Faculty of Actuaries.

**Risk** - generally taken to mean the variability of returns.

**Scheme liabilities** - the liabilities of a defined benefits pension scheme for outgoings due after the valuation date. Scheme liabilities measured using the projected unit method reflect the benefits that the employer is committed to provide for service up to the valuation date.

**Securities** - investment in company shares, fixed interest or index-linked stocks.

**Vested rights** - in relation to a defined benefit pension scheme, these are:

- a. for active members, benefits to which they would unconditionally be entitled to on leaving the scheme;
- b. for deferred pensioners, their preserved benefits; and
- c. for pensioners, pensions to which they are entitled.

Vested rights include where appropriate the related benefits for spouse.